

## Annual Performance Report 2023-2024

#### School Name:

Richard McKenna Charter School – Onsite K-12 Program
Richard McKenna Charter School – Online Program
Richard McKenna Charter School – Online Alternative Program

#### Mission Statement:

Our mission is to help students develop a love for learning and serving by engaging their curiosity and creativity through meaningful activities that challenge their thinking, require effective communication, and build character.

School Information	Detail
Board Chair/President	William Lamb
Vice Chair	Crystal Rogers
Executive Director	Dennis Wilson
Administrator	Janet Hurst,
Business Manager	Jessica Morrison
School Website	School Website

## Introduction

In Idaho, charter schools operate under contract terms specified in a Performance Certificate, which is agreed upon by the school's board and its authorizer, as outlined in I.C. §33-5205B. Each Performance Certificate includes a performance framework that outlines the expectations the school must meet to be granted a subsequent operational term. The annual performance report, based on this framework, serves the following purposes:

- To provide transparent information about charter school quality to the public;
- To ensure that charter school boards have clear expectations;
- To inform mid-term authorizing decisions.

The Idaho Public Charter School Commission (IPCSC) must assess whether the school's performance represents a favorable return on public funds. The IPCSC also considers the school's performance in comparison to other educational options available to families. The data in this report are derived from the previous fiscal year and summarize the outcomes of the school's last year of the contract term for those schools that are up for renewal.

If the performance standards are met, strategic planning may focus on the data points that will establish and sustain a high-performing school. If a standard is not met, the school should focus its strategic planning on improving outcomes to secure a subsequent operational term.

Please see the <u>Performance Framework</u> rubrics for details regarding how each measure is rated.

#### **RENEWAL (I.C. §33-5209A)**

At the conclusion of the operating term, the performance certificate of each school is reviewed for renewal. Charters may be renewed for successive terms. An authorizer can grant renewal with specific written conditions aimed at improving the public charter school, along with a deadline for meeting these conditions. In making renewal decisions, every authorizer must base its choices on evidence of the school's performance during the term of the performance certificate.

If a public charter school has fulfilled all terms of its performance certificate, the authorizer shall renew the charter for a period of twelve years, or six years in the case of a pilot charter. Conversely, if the school has not met one or more of the requirements, the authorizer may either renew for a six-year term or choose not to renew the charter.

## School Overview

## School's Operating Term

In 2022, Richard McKenna Charter School received a conditional renewal with a five-year operating contract. The current certificate term is from July 1, 2022 to June 30, 2027. This report directly impacts the school's renewal recommendation. Renewal decisions must be made prior to <u>March 15<sup>th</sup></u>, 2027.

Conditions may be applied to a school's renewal performance certificate if the school did not meet one or more performance framework requirements; these conditions must be satisfied by specified dates.

Each of the following (6) conditions must be met by the deadlines listed below. If the school meets all conditions by the established deadlines, it may continue operating until its next renewal cycle. However, failure to meet any condition by the specified deadline will require the authorizer to consider, at its next public meeting, whether mid-term revocation of the school's charter is warranted.

#### **Condition 1: CONDITION MET**

DUE BY: 6/30/2024: RMCS's virtual and virtual alternative programs must meet standard on all academic measures of the performance framework incorporated into this performance certificate by 6/30/2024.

#### **Condition 2: CONDITION MET**

DUE BY: 6/30/2024: A minimum of 30% of the continuously enrolled students at RMCS's K-12 onsite program (the Montessori program and the Project-Based Learning High-School program) achieve proficiency on the statewide math assessment by June 30, 2024. This recommendation is based on the FY21 minimum proficiency rate necessary for RMCS to achieve a "meets standard" rating under the Commission's Performance Framework.

#### **Condition 3: CONDITION MET**

DUE BY: 6/30/2024: A minimum of 45% of the continuously enrolled students at RMCS's K-12 onsite program (the Montessori program and the Project-Based Learning High-School program) achieve proficiency on the statewide ELA assessment by June 30, 2024. This recommendation is based on the FY21 minimum proficiency rate necessary for RMCS to achieve a "meets standard" rating under the Commission's Performance Framework.

#### **Condition 4: CONDITION MET**

DUE BY: 6/30/2024: RMCS must successfully complete one of the following: (1)
Achieve a proficiency rate on the spring administration of the statewide literacy
assessment (currently the IRI) greater than or equal to the average proficiency rate of
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RMCS's identified comparison group as stated in RMCS's current performance certificate; or (2) RMCS must increase the percent of continuously-enrolled students who achieved proficiency on the statewide literacy assessment by a minimum of 10% between the fall and spring administrations of the assessment. This condition must be met by June 30, 2024. This condition is based on the proficiency rate necessary to meet standard on this measure.

#### **Condition 5: CONDITION MET**

DUE BY: 6/30/2024: RMCS's onsite program achieves a 4-Year Adjusted Cohort Graduation Rate of at least 86% by June 30, 2024. This recommendation is based on the graduation rate necessary to meet standard on this measure in 2019 (the most recent available data).

#### **Condition 6: CONDITION MET**

DUE BY: 6/30/2022: RMCS's negotiated performance certificate shall include a maximum enrollment number not to exceed 1200 students across grades K- 12 and across all program offerings.

#### School Details

Model: Montessori/Project-based Learning, Alternative, Virtual

**Enrollment Capacity: 1200** 

**2023 – 2024 Enrollment:** 623

Grades Served: K - 12th Grade

#### **Key Design Elements:**

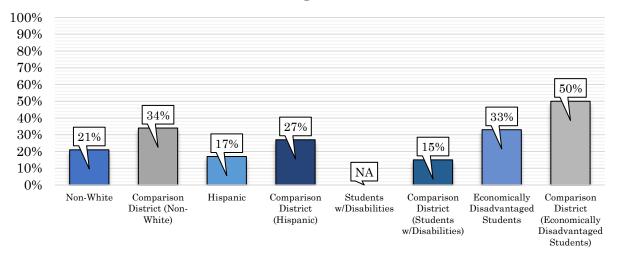
Active Learning. We teach our students how to formulate questions, develop solutions, apply solutions, and share the results by focusing on:

- Critical and Analytical Thinking.
- Hard Work, Respect, and Service.
- Presentations and Projects.
- Reflecting and Recording.
- Focused Learning. We use a block schedule that allows students to focus on a few courses at a time in great depth.

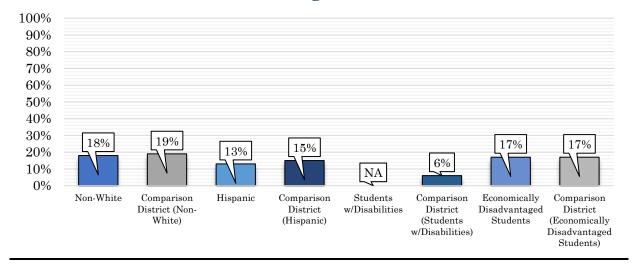
Online Learning. We provide online courses for both general ed. and at-risk students statewide. Online learning provides convenience and flexibility for students who cannot attend class in a traditional setting.

## 2023-2024 Demographic Summary

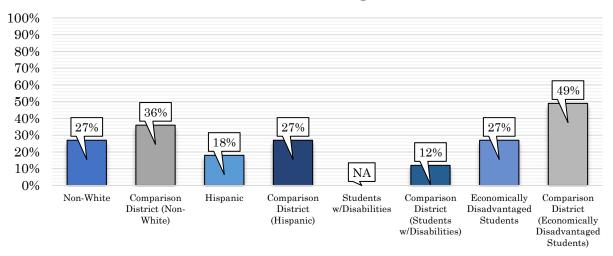
## Richard McKenna Charter School- Onsite K - 12 Program



## Richard McKenna Charter School-Online Program



## Richard McKenna Charter School - Online Alternative Program



# 2023-2024 Annual Snapshot

## Academics

RATING	DOES NOT	APPROACHES	MEETS	EXCEEDS	NOT
LEGEND	MEET	STANDARD	STANDARD	STANDARD	RATED
	STANDARD				

Academic Measure – Onsite K-12 Program	Academic Score	Academic Rating
Math Proficiency	44%	Meets Standard
Math Growth	55%	Meets Standard
ELA Proficiency	58%	Meets Standard
ELA Growth	71%	Meets Standard
Literacy Proficiency	Fall IRI: 58% Spring IRI: 72%	Meets Standard
College & Career Readiness 4Yr ACGR	82%	Approaches Standard

Academic Measure – Virtual Program	Academic Score	Academic Rating
Math Proficiency	< 20%	Approaches Standard
Math Growth	NA	Not Rated
ELA Proficiency	48%	Meets Standard
ELA Growth	NA	Not Rated
College & Career Readiness 4Yr ACGR	75%	Meets Standard

Academic Measure – Virtual Alternative Program	Academic Score	Academic Rating
Math Proficiency	< 18%	Approaches Standard
Math Growth	NA	Not Rated
ELA Proficiency	50%	Exceeds Standard
ELA Growth	NA	Not Rated
College & Career Readiness 5Yr ACGR	45%	Approaches Standard

# Operations

RATING	DOES NOT MEET	MEETS	NOT RATED
LEGEND	STANDARD	STANDARD	

Operational Measure	Operational Rating
Governance Structure	Meets Standard
Governance Oversight	Meets Standard
Student Services	Meets Standard
Data Security/Transparency	Meets Standard
Facility & Services	Meets Standard

## Financial

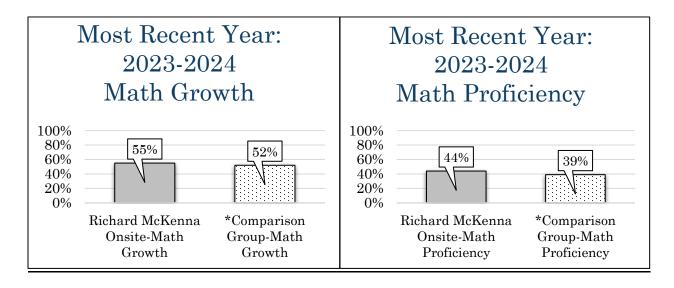
RATING	DOES NOT	APPROACHES	MEETS	EXCEEDS	NOT
LEGEND	MEET	STANDARD	STANDARD	STANDARD	RATED
	STANDARD				

Financial Measurement	Financial Rating
Current Ratio	Exceeds Standard
Unrestricted Days Cash	Exceeds Standard
Default	Exceeds Standard
Debt Service Coverage Ratio	Exceeds Standard
Debt Asset Ratio	Exceeds Standard
Financial Compliance	Exceeds Standard

# 2023-2024 Academic Outcomes – Onsite K-12 Program

## Math Growth and Proficiency

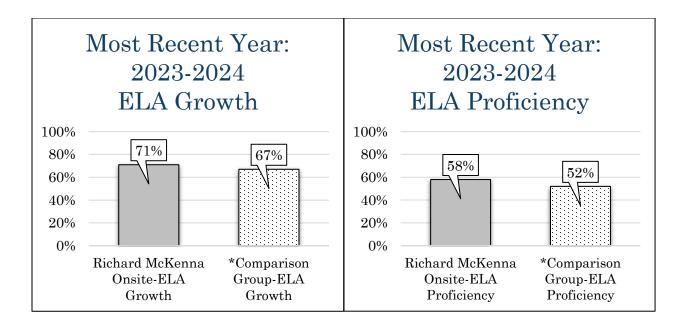
A school that performs as well or better than the average of its comparison group on the statewide mathematics assessment (ISAT) meets the IPCSC standard on both the math proficiency and math growth measures.



MEASURE	RATING	APPLICABLE RUBRIC DESCRIPTION
MATH GROWTH	Meets Standard	The school's growth rate falls between the average and one standard deviation above the average of the school's identified comparison group.
MATH PROFICIENCY	Meets Standard	The school's proficiency rate falls between the average and one standard deviation above the average of the school's identified comparison group.

## **ELA Growth and Proficiency**

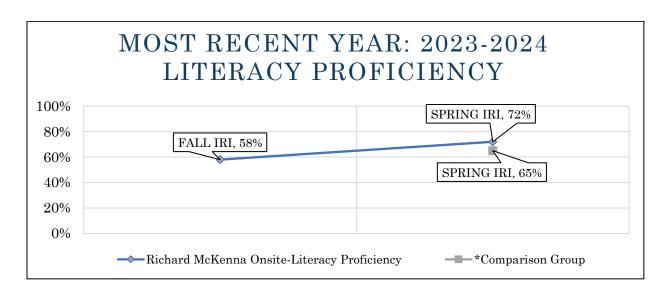
A school that performs as well or better than the average of its comparison group on the statewide ELA assessment (ISAT) meets the IPCSC standard on both the ELA proficiency and ELA growth measures.



MEASURE	RATING	APPLICABLE RUBRIC DESCRIPTION
ELA GROWTH	Meets Standard	The school's growth rate falls between the average and one standard deviation above the average of the school's identified comparison group.
ELA PROFICIENCY	Meets Standard	The school's proficiency rate falls between the average and one standard deviation above the average of the school's identified comparison group.

## **Literacy Proficiency**

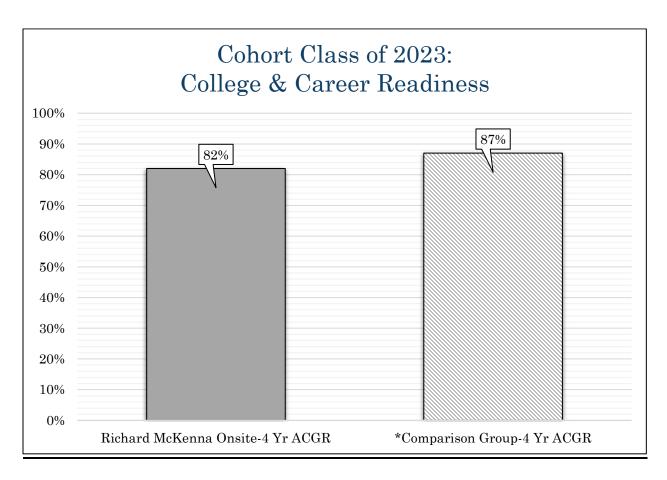
A school that performs as well or better than the average of its comparison group on the spring statewide literacy assessment (IRI) meets the IPCSC standard. Alternatively, a school that did not perform as well or better than its comparison group on the spring assessment, but that did improve its outcome by at least 10% from fall to spring, also meets standard.



MEASURE	PROFICIENCY RATING	APPLICABLE RUBRIC DESCRIPTION
LITERACY PROFICIENCY	Meets Standard	The school's proficiency rate on the spring administration of the statewide literacy assessment is within one standard deviation above the average of the school's identified comparison group.

## College & Career Readiness

A school with a 4-year graduation rate equal to or greater than the average of its comparison group meets the IPCSC standard.



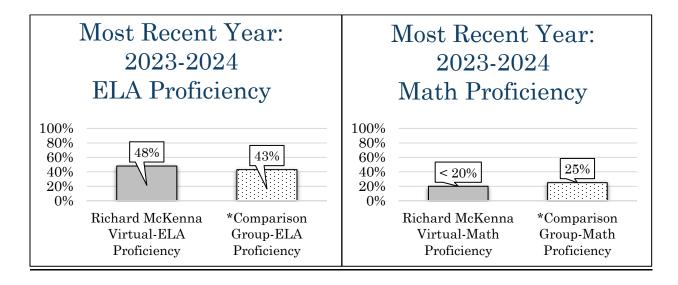
MEASURE	COLLEGE & CAREER RATING	APPLICABLE RUBRIC DESCRIPTION
College & Career Readiness	Approaches Standard	The school's 4-Year adjusted cohort graduation rate (ACGR) falls between the average and one standard deviation below the average of the school's identified comparison group.

# 2023-2024 Academic Outcomes - Virtual Program

## **ELA and Math Proficiency**

A school that performs as well or better than the average of its comparison group on the statewide ELA and mathematics assessment (ISAT) meets the IPCSC standard on both the ELA and math proficiency measures.

#### **Comparison Group: All Virtual Schools in Idaho**

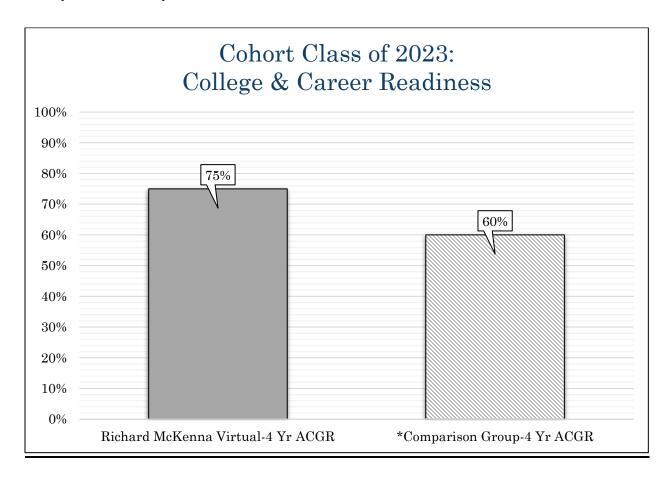


MEASURE	RATING	APPLICABLE RUBRIC DESCRIPTION	
ELA PROFICIENCY	Meets Standard	The school's proficiency rate falls between the average and one standard deviation above the average of the school's identified comparison group.	
MATH PROFICIENCY	Approaches Standard	The school's proficiency rate falls between the average and one standard deviation below the average of the school's identified comparison group.	

## College & Career Readiness

A school with a 4-year graduation rate equal to or greater than the average of its comparison group meets the IPCSC standard.

#### **Comparison Group: All Virtual Schools in Idaho**



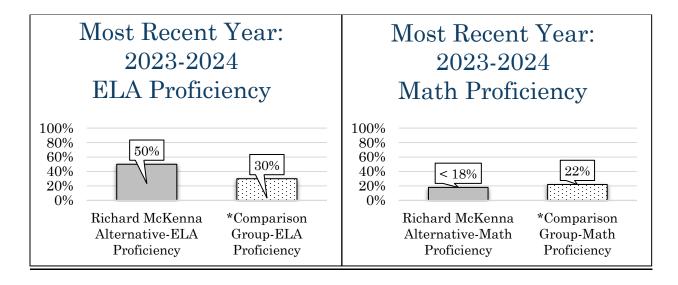
MEASURE	COLLEGE & CAREER RATING	APPLICABLE RUBRIC DESCRIPTION
College & Career Readiness	Meets Standard	The school's 4-Year adjusted cohort graduation rate (ACGR) falls between the average and one standard deviation above the average of the school's identified comparison group.

# 2023-2024 Academic Outcomes – Virtual Alternative Program

## **ELA and Math Proficiency**

A school that performs as well or better than the average of its comparison group on the statewide ELA and mathematics assessment (ISAT) meets the IPCSC standard on both the ELA and math proficiency measures.

#### **Comparison Group: Alternative Schools in Idaho**

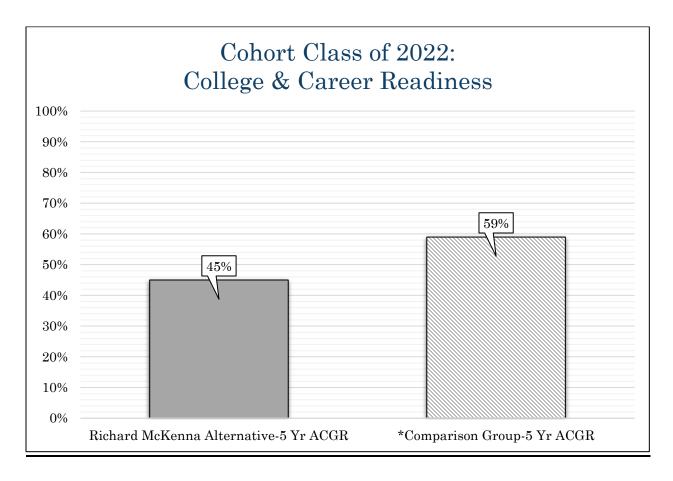


MEASURE	RATING	APPLICABLE RUBRIC DESCRIPTION	
ELA PROFICIENCY	Exceeds Standard	The school's proficiency rate is greater than one standard deviation above the average of the school's identified comparison group.	
MATH PROFICIENCY	Approaches Standard	The school's proficiency rate falls between the average and one standard deviation below the average of the school's identified comparison group.	

## College & Career Readiness

A school with a 5-year graduation rate equal to or greater than the average of its comparison group meets the IPCSC standard.

#### **Comparison Group: Alternative Schools in Idaho**



MEASURE	COLLEGE & CAREER RATING	APPLICABLE RUBRIC DESCRIPTION
College & Career Readiness	Approaches Standard	The school's 5-Year adjusted cohort graduation rate (ACGR) falls between the average and one standard deviation below the average of the school's identified comparison group.

## 2023-2024 Operational Outcomes

#### **Board Governance**

At the highest level, the success of a charter school is driven by the ability of its governing board to govern effectively. The measures in this section help identify the strengths and challenges faced by the school's board.

Measure	Rating	Rubric Description
Governance Structure	Meets Standard	No Issues
Governance Oversight	Meets Standard	No Issues

## Management

The systems and structures that support school operations are an important part of the school's overall success. The measures in this section help identify the strengths and challenges that impact the school's day-to-day operations.

Measure	Rating	Rubric Description
Student Services	Meets Standard	No Issues
Data Security and Information Transparency	Meets Standard	No Issues
Facility and Services	Meets Standard	No Issues

## 2023-2024 Financial Outcomes

#### **Near Term Measures**

These measures evaluate whether a school is likely to meet its financial obligations in the next year. Data sources include but are not limited to the school's fiscal audit, state agency reporting, and school reporting requirements.

Measure	Value	Rating	<b>Rubric Description</b>
	19.35	Exceeds Standard	The school has a
Current Ratio			current ratio of
			more than 1.5.
Days Cash on	301	Exceeds Standard	The school has
Hand			more than 60 days
Папи			cash on hand.
	NONE	Exceeds Standard	The school has met
			standard for at least
			3 consecutive
Default			years, including the
			most recently
			completed school
			year.

#### **Current Ratio**

The Current Ratio compares a school's short-term financial obligations (current liabilities) to its available cash and investments (current assets). A ratio greater than 1.0 indicates the school can meet its financial obligations for the next year without relying on future revenue, while a ratio less than 1.0 suggests the school depends on future revenue to cover its existing obligations.

Current Assets	Current Liabilities	Current Ratio
\$5,445,496	\$281,429	19.35

## Days Cash on Hand

Days cash on hand measures how long a school can cover its operating costs using only available cash and investments. A school with at least 60 days cash on hand can meet immediate financial obligations, while 30-60 days is acceptable if improving. Less than 15 days indicates financial distress. Schools in their first or second year of operation must have a minimum of 30 days cash on hand.

#### Default

Default occurs when a school fails to meet its financial obligations, such as late bill payments, missed payroll, inaccurate funding reports, or failing to meet lender requirements like enrollment targets or cash reserves. Any default can lead to service disruptions, loans being called due, or withheld funding.

## Sustainability Measures

These measures help determine whether a school is likely to remain financially stable into the future. Data sources include but are not limited to the school's fiscal audit, state agency reporting, and school reporting requirements.

Measure	Value	Rating	Rubric Description
	OPERATES	Exceeds	The school's debt service
Debt Service	DEBT-FREE	Standard	coverage ratio is 1.5 or
Coverage Ratio			greater or the school
			operates debt-free.
	.02	Exceeds	The school has met
		Standard	standard for 3 consecutive
Debt to Asset			years, including the most
Ratio			recently completed school
			year, or the school operates
			debt-free.
	YES	Exceeds	The school has met
Financial		Standard	standard for at least 3
			consecutive years, including
Compliance			the most recently completed
			school year.

## Debt Service Coverage Ratio

Debt Service Coverage Ratio assesses a school's ability to cover annual debt payments using only that year's income. A Debt Service Coverage Ratio greater than 1 indicates the school can meet its debt obligations, while a ratio below 1 suggests reliance on reserves or future revenue to cover debt.

Table Calculation for a school that owns its facility or for a leased facility and the lease is capitalized

Net Income + Depreciation Expense + Interest Expense	Principal + Interest + Lease Payments	Debt Service Coverage Ratio
\$1,543,099	\$0	OPERATES DEBT-FREE

#### Debt to Asset Ratio

The Debt to Asset Ratio compares a school's total liabilities to its total assets, minus pension liability. This helps determine whether a school would be able to meet both its short and long-term financial obligations.

A school whose total liabilities are 90% or less of its Total Assets is likely to be able to repay all short-term debts and still manage to set its long-term affairs in order in a worst-case scenario. A school with more liabilities than assets would not be able to meet all its financial obligations in a worst-case scenario.

Total Liabilities, less pension liabilities	Total Assets, less pension assets	Debt to Asset Ratio
\$281,429	\$15,324,170	.02

#### Financial Compliance

The school's financial management adheres to Generally Accepted Accounting Principles (GAAP), ensuring that accounting practices are up to standard. Additionally, the internal controls in place are fully compliant with relevant regulations. Notably, the most recent financial audit confirmed that there were no issues or findings, reflecting a high level of accuracy and compliance.

# Closing Remarks and Contact Information

The 2023-2024 Annual Report has been prepared by the Idaho Public Charter School Commission staff.

If you have any questions or comments, please contact the IPCSC.

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