

Annual Performance Report 2023

ROLLING HILLS PUBLIC CHARTER SCHOOL

Mission Statement: The Rolling Hills Public Charter School mission is to develop educated and engaged citizens through high expectations for student behavior and academic success in a small, safe, structured environment.

School Information	Annual Report FY2022-2023	Current: FY 2023-2024
Board Chair/President	Jennifer Sweet-Fears	Jennifer Fears
Treasurer	Marc Hamilton	Marc Hamilton
Secretary	Michael Edwards	Chris Wilson
Executive Director		
Administrator	Shane Pratt	Tara Handy
Business Manager	Christy Cheney	Amy Weber
School Location/Phone	8900 Horseshoe Bend Rd., Boise, ID 83714	208-939-5400

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Introduction

COMPLIANCE/AUTHORITY:

Charter schools in Idaho operate on 5-year terms as defined in a Performance Certificate executed between the school's board and its authorizer. In addition, <u>I.C. §33-5209A</u> and <u>I.C. §33-5209C</u> require that every certificate include a framework describing the expectations the school must meet in order to earn a next operational term. It also requires that charter school authorizer's complete performance reports for the schools they oversee each year. The annual performance report serves the following purposes:

- 1. To provide transparent information about charter school quality to the public;
- 2. To ensure charter school boards have access to clear expectations and;
- 3. To inform mid-term authorizing decisions.

RENEWAL (I.C. §33-5209B)

At the end of each 5-year operating term, each school's performance certificate is considered for renewal. As this school's operating contract expires on <u>June 30th, 2028</u>, this report directly impacts the school's renewal recommendation. The authorizer is required to consider the following when making renewal decisions: all annual performance reports issued during the current performance certificate term, the school's current financial status, and any application materials submitted by the school. Renewal decisions must be made prior to <u>March 15th, 2028</u>. Please see the <u>Renewal Guidance</u> document for more information on the renewal process.

• PERFORMANCE REPORT APPLICATION:

• Each measure included in the IPCSC's framework has a meets standard benchmark. If this school meets standard on all measures of the framework as reflected in the most recent years Annual Performance Report the school is guaranteed renewal. If the school does not meet standard on one or more measures of the school's operating contract, it may be conditionally renewed or non-renewed.

**Outcomes on this report inform high-stakes decisions, schools are encouraged to use this information to support their strategic planning efforts each year. **

IPCSC RESOURCES

SCHOOL RESOURCES

IPCSC Performance Framework

IPCSC Renewal Guidance

IPCSC Schools

<u>RHPCS Performance Certificate</u> <u>RHPCS Annual Report Page</u>

Current Certificate Term: 2023-2028

<u>RHPCS Renewal Conditions</u>

In 2023, Rolling Hills Public Charter School was conditionally renewed with a 5-year operating contract. Each of the following (4) conditions must be met by the deadline established below. Should the school meet all conditions by the established deadlines, it may continue operating until its next renewal cycle. However, failure to meet any condition by the established deadline requires that the authorizer, at its next public meeting, consider whether mid-term revocation of the school's charter is warranted.

Condition 1:

- a. DUE BY: 11/15/2023: CONDITION MET RHPCS must achieve a Meets Standard rating on the Unrestricted Days Cash on Hand financial measure of the Commission's performance framework by November 15, 2023.
- b. RHPCS did not meet standard on the Unrestricted Days Cash on Hand measure in fiscal year 2022. Since the corresponding data will be evaluated on or before November 15, 2023, the date by which this condition must be met is November 15, 2023.

Condition 2:

- a. DUE BY: 11/15/2025: RHPCS must achieve a Meets Standard rating on the Total Margin financial measure of the Commission's performance framework by November 15, 2025. The calculations used to determine total margin are defined in the Commission's performance framework which shall be incorporated into RHPCS's 2023-2028 performance certificate.
- b. RHPCS did not meet standard on the Total Margin measure in fiscal year 2022. Since the corresponding data will be evaluated on or before November 15, 2025, the date by which this condition must be met is November 15, 2025.

Condition 3:

- a. DUE BY: 11/15/2025: RHPCS must achieve a Meets Standard rating on the Cash Flow financial measure of the Commission's performance framework by November 15, 2025. The calculations used to determine cash flow are defined in the Commission's performance framework which shall be incorporated into RHPCS's 2023-2028 performance certificate.
- b. RHPCS's did not meet standard on the Cash Flow measure in fiscal year 2022. Since the corresponding data will be evaluated on or before November 15, 2025, the date by which this condition must be met is November 15, 2025.

Condition 4:

a. DUE BY: 11/15/2025: RHPCS must achieve a Meets Standard rating on the English language arts proficiency measure of the Commission's performance framework in fiscal year 2025. Since the corresponding data will be evaluated on or before November 15, 2025, the date by which this condition must be met is November 15, 2025. The English language arts proficiency measure is defined in the performance framework and shall be incorporated into RHPCS's 2023-2028 performance certificate.

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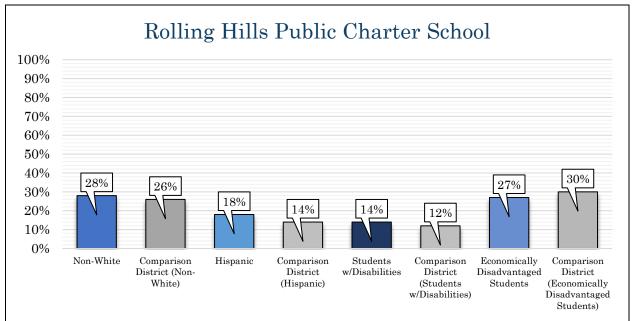
School Overview

Model:	Personalized Learning Model
Enrollment Capacity:	278
Grades Served:	K-8 th Grade

Key Design Elements:

- Create a physically and emotionally safe learning environment;
- Utilize citizenship education through the Six Pillars of Character;
- Integrate service learning;
- Teach to the high through the core curriculum;
- Offer electives to middle school students.

2023 DEMOGRAPHIC SUMMARY:



2022-2023 ANNUAL SNAPSHOT: ACADEMICS

Schools are encouraged to use this information for strategic planning and to ensure that any identified weaknesses are addressed in advance of renewal consideration.

RATING LEGEND	DOES NOT MEET STANDARD	APPROACHES STANDARD	MEETS STANDARD	EXCEEDS STANDARD	NOT RATED DUE TO PANDEMIC	
ACADEMIC OUTCOMES:						

Math Proficiency	48%	Approaches Standard
Math Growth	64%	Meets Standard
ELA Proficiency	56%	Approaches Standard
ELA Growth	67%	Meets Standard
Literacy Proficiency	Fall IRI: 73% Spring IRI: 89%	Exceeds Standard

Comments:

2022-2023 ANNUAL SNAPSHOT-OPERATIONS

Schools are encouraged to use this information for strategic planning and to ensure that any identified weaknesses are addressed in advance of renewal consideration.

RATING	DOES NOT MEET	APPROACHES	MEETS	EXCEEDS	NOT RATED DUE TO
LEGEND	STANDARD	STANDARD	STANDARD	STANDARD	PANDEMIC

OPERATIONAL OUTCOMES: BOARD STEWARDSHIP		
Governance Structure	Exceeds Standard	
Governance Oversight	Exceeds Standard	
Governance Compliance	Exceeds Standard	

OPERATIONAL OUTCOMES: MANAGEMENT			
Student Services Exceeds Standard			
Data Security/Transparency	Approaches Standard		
Facility & Services	Exceeds Standard		
Operational Compliance	Exceeds Standard		

Comments:		

2022-2023 ANNUAL SNAPSHOT-FINANCIAL

Schools are encouraged to use this information for strategic planning and to ensure that any identified weaknesses are addressed in advance of renewal consideration.

RATINGDOES NOT MEETLEGENDSTANDARD	APPROACHES STANDARD	MEETS STANDARD	EXCEEDS STANDARD	NOT RATED DUE TO PANDEMIC	
FINANC	FINANCIAL OUTCOMES: NEAR TERM MEASURES				
Current Ratio	6.8		Exceeds Stan	dard	
Unrestricted Days Cash	54	Meets Standard		ard	
Default	None	Exceeds Standard		dard	
Enrollment Variance	96%	Meets Standard		ard	

FINANCIAL OUTCOMES: SUSTAINABILITY MEASURES			
Total Margin	4.4%	Does Not Meet Standard	
Multi-Year Cash Flow	-\$263,981	Approaches Standard	
Debt Service Coverage Ratio	2.3	Exceeds Standard	
Debt Asset Ratio	0.52	Exceeds Standard	
Financial Compliance	Yes	Exceeds Standard	

Comments:

Academic Outcomes

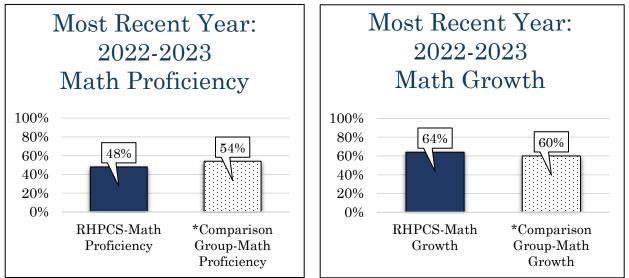
MATH PROFICIENCY & MATH GROWTH

Why This Matters:

The IPCSC must determine whether the academic performance at the school represents a favorable return on the investment of public dollars. For context, the IPCSC considers the school's performance in relation to other educational choices available to families. A school that performs as well or better than the average of its comparison group on the statewide mathematics assessment (ISAT) meets the IPCSC standard on both the math proficiency and math growth measures.

If this standard is not yet met, the school should focus its strategic planning on improving mathematics achievement outcomes to ensure the school will earn a next operational term. If the standard is met, strategic planning may focus on whatever data points will best establish and sustain an exemplary school of the specific model for which the school is chartered.

Comparison Group: Boise Independent District (001) and West Ada School District (002)



RATING	DOES NOT MEET	APPROACHES	MEETS	EXCEEDS	NOT RATED DUE TO
LEGEND	STANDARD	STANDARD	STANDARD	STANDARD	PANDEMIC

*Please see the <u>Performance Framework Rubrics</u> for details regarding how each measure is rated.

MEASURE	PROFICIENCY RATING	APPLICABLE RUBRIC DESCRIPTION
MATH PROFICIENCY	Approaches Standard	The school's proficiency rate falls between the mean and one standard deviation below the mean of the identified comparison group.
MEASURE	GROWTH RATING	APPLICABLE RUBRIC DESCRIPTION
MATH GROWTH	Meets Standard	The % of students in grades 3-8 who did not achieve proficiency on the current year's assessment but who did make adequate growth toward proficiency falls between the mean and one standard deviation above the mean of the identified comparison group.

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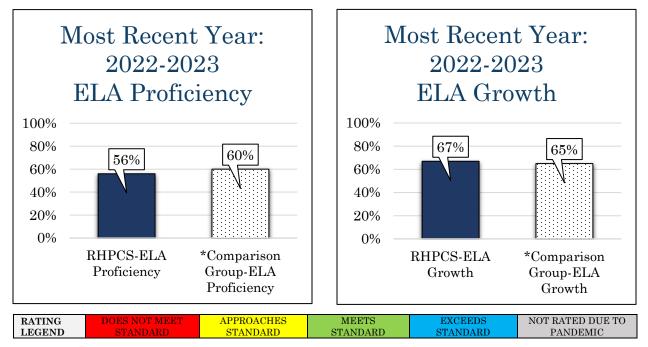
<u>Academic Outcomes</u> ELA PROFICIENCY & ELA GROWTH

Why This Matters:

The IPCSC must determine whether the academic performance at the school represents a favorable return on the investment of public dollars. For context, the IPCSC considers the school's performance in relation to other educational choices available to families. A school that performs as well or better than the average of its comparison group on the statewide ELA assessment (ISAT) meets the IPCSC standard on both the ELA proficiency and ELA growth measures.

If this standard is not yet met, the school should focus its strategic planning on improving these outcomes to ensure the school will earn a next operational term. If the standard is met, strategic planning may focus on whatever data points will best establish and sustain an exemplary school of the specific model for which the school is chartered.

Comparison Group: Boise Independent District (001) and West Ada School District (002)



*Please see the Performance Framework Rubrics for details regarding how each measure is rated.

MEASURE	PROFICIENCY RATING	APPLICABLE RUBRIC DESCRIPTION
ELA	Approaches	The school's proficiency rate falls between the mean and one
PROFICIENCY	Standard	standard deviation below the mean of the identified comparison group.

MEASURE	GROWTH RATING	APPLICABLE RUBRIC DESCRIPTION
ELA GROWTH	Meets Standard	The % of students in grades 3-8 who did not achieve proficiency on the current year's assessment but who did make adequate growth toward proficiency falls between the mean and one standard deviation above the mean of the identified comparison group.

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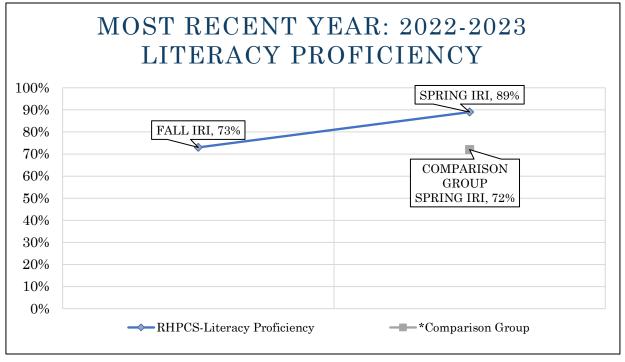
Academic Outcomes

Why This Matters:

The IPCSC must determine whether the academic performance at the school represents a favorable return on the investment of public dollars. For context, the IPCSC considers the school's performance in relation to other educational choices available to families. A school that performs as well or better than the average of its comparison group on the spring statewide literacy assessment (IRI) meets the IPCSC standard. Alternatively, a school that did not perform as well or better than its comparison group on the spring assessment, but that did improve its outcome by at least 10% from fall to spring, also meets standard.

If this standard is not yet met, the school should focus its strategic planning on improving these outcomes to ensure the school will earn a next operational term. If the standard is met, strategic planning may focus on whatever data points will best establish and sustain an exemplary school of the specific model for which the school is chartered.

Comparison Group: Boise Independent District (001) and West Ada School District (002)



RATING	DOES NOT MEET	APPROACHES	MEETS	EXCEEDS	NOT RATED DUE TO
LEGEND	STANDARD	STANDARD	STANDARD	STANDARD	PANDEMIC
*Please see the Deufermenes Fremework Pubrics for details regarding how each measure is rated					

*Please see the Performance Framework Rubrics for details regarding how each measure is rated.

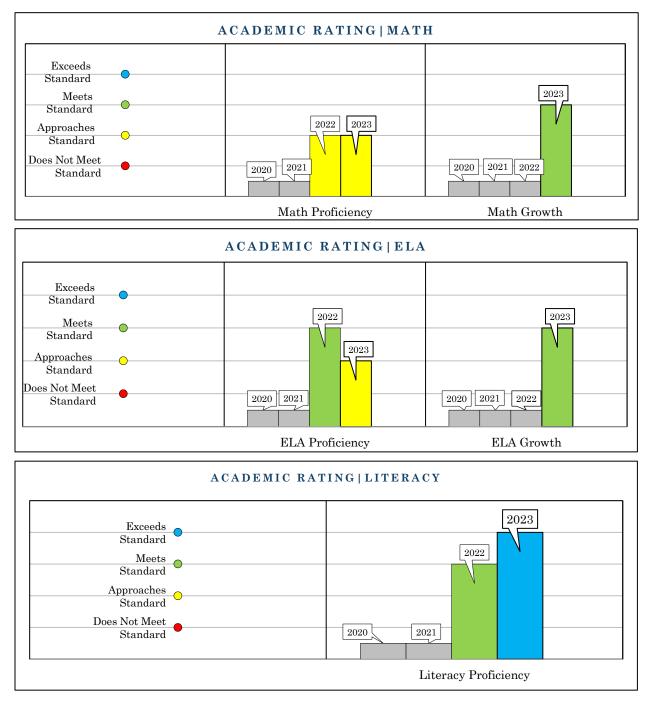
MEASURE	PROFICIENCY RATING	APPLICABLE RUBRIC DESCRIPTION
LITERACY PROFICIENCY	Exceeds Standard	The school's proficiency rate on the SPRING administration of the statewide literacy assessment is greater than one standard deviation above the mean of the identified comparison group.

Historical Performance: Academics

The charts below provide an overview of a school's performance throughout their current (5) year certificate term. Schools are encouraged to consider how this data might be used to drive strategic planning as the school approaches its next renewal decision.

*During the 2019-2020 & 2020-2021 school years academic ratings were waived by the IPCSC due to the pandemic's impact on academic data. In the charts below, you will find these years have a <u>grayed-out</u> rating bar.

*Growth data and ratings were unavailable for the FY20, FY21 & FY22 school year, and grayed out in the chart below.



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Operational Outcomes BOARD STEWARDSHIP

Why This Matters:

At the highest level, the success of a charter school is driven by the ability of its governing board to govern effectively. The measures in this section help identify the strengths and challenges faced by the school's board. *Please see the <u>Performance Framework Rubrics</u> for details regarding how each measure is rated.

RATING	DOES NOT MEET	APPROACHES	MEETS	EXCEEDS	NOT RATED DUE TO
LEGEND	STANDARD	STANDARD	STANDARD	STANDARD	PANDEMIC

Standard Rating: Exceeds Standard				
Governance Structure Measure	Data/Evidence Source			
The board bylaws are compliant with ID law.	Most recently reviewed Bylaws 7/1/23 *Please provide an updated to copy to IPCSC staff if any amendments have been made since this review date.			
The school's articles of incorporation are current.	Most recently updated on 11/22/22.			
The board does operate in compliance with its bylaws.	*No instances of non-compliance documented.			
Investigations were not conducted into ethical behavior or conflict of interest regarding any board director this year.	*No instances of non-compliance documented.			
The board did not experience Open Meeting Law violations that needed to be cured this year.	*No instances of non-compliance documented.			
Comments/ Context:				

Standard Rating: Exceeds Standard			
Data/Evidence Source			
*No instances of non-compliance documented.			
*Annual Desk Audit No instances of non-compliance documented.			
*Annual Desk Audit No instances of non-compliance documented.			
*Annual Desk Audit No instances of non-compliance documented.			
*Annual Desk Audit No instances of non-compliance documented.			

Standard Rating: Exceeds Standard			
Governance Compliance Measure	Data/Evidence Source		
The IPCSC did not issue courtesy letters to the school noting compliance concerns this year.	*No instances of non-compliance documented.		
Another investigative body was not notified of concerns at this school this year.	*No instances of non-compliance documented.		
Comments/ Context:			

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Operational Outcomes MANAGEMENT

Why This Matters:

The systems and structures that support school operations are an important part of the school's overall success. The measures in this section help identify the strengths and challenges that impact the school's day-to-day operations.

RATING LEGEND	DOES NOT MEET STANDARD	APPROACHES STANDARD	MEETS STANDARD	EXCEEDS STANDARD	NOT RATED DUE TO PANDEMIC	
	St	andard Rating	: Exceeds St	andard		
Student Ser				Data/Evidence Source		
	The school's English Language Learners program is in good standing.			*No instances of non-compliance documented.		
The school's standing.	The school's Special Education program is in good standing.			nces of non-complia	ance documented.	
The school's college and career readiness program is			Continu	Continuous Improvement Plan 2022-2023		
in good standing.				Reviewed on: 11/10/22		
The school's	The school's Federal Programs is in good standing			*No instances of non-compliance documented.		
Comments/	Context:					

Standard Rating: Approaches Standard			
Data Security and Information Transparency	Data/Evidence Source		
The school's website is compliant and updated appropriately.	*No instances of non-compliance documented.		
The school did experience issues involving data security this year.	*See Comment		
The school did not experience compliance issues with public records requests.	*No instances of non-compliance documented.		
Comments/ Context: The school became aware of a data breach of an incident on 6/30/22. Data was retrieved and in school custody on 7.5.23 The school took legal action on (7/6/22).			

Standard Rating: Exceeds Standard				
Facility and Services	Data/Evidence Source			
The school's occupancy certificate is current.	*No instances of non-compliance documented.			
Safety inspections and evacuation drills are	Fire Inspection:3/23/2022			
compliant.	Health Inspection:4/19/2022			
	Building Inspection:8/10/2021			
The school does provide daily transportation for students.	*No instances of non-compliance documented.			
The school does provide a National School Lunch Program.	*No instances of non-compliance documented.			
Comments/ Context:				

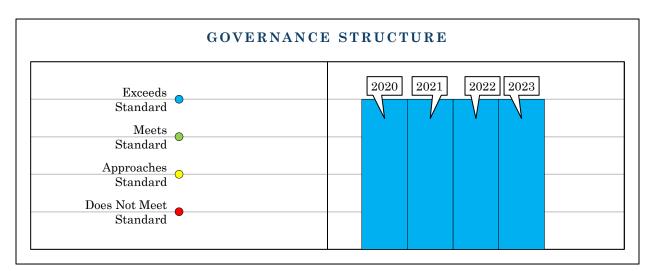
Standard Rating: Exceeds Standard		
Operational Compliance	Data/Evidence Source	
Required reports were submitted accurately and on time.	*No instances of non-compliance documented.	
The enrollment process is compliant.	*No instances of non-compliance documented.	
The teachers are properly credentialed.	*No instances of non-compliance documented.	
Corrective action plans were not issued by the SDE this year. *No instances of non-compliance documente		
Comments/ Context:		

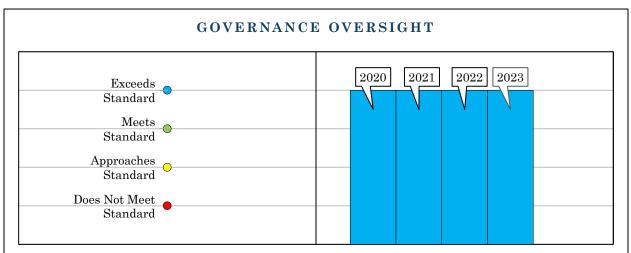
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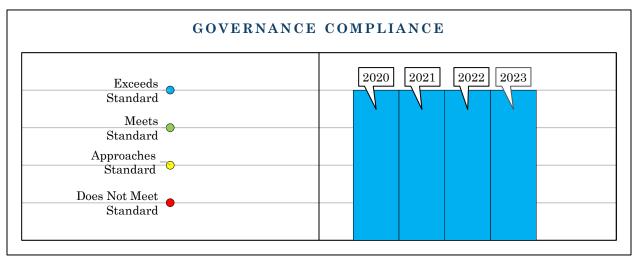
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Historical Performance: Board Stewardship Measures

The charts below provide an overview of a school's performance throughout their current (5) year certificate term. Schools are encouraged to consider how this data might be used to drive strategic planning as the school approaches its next renewal decision.





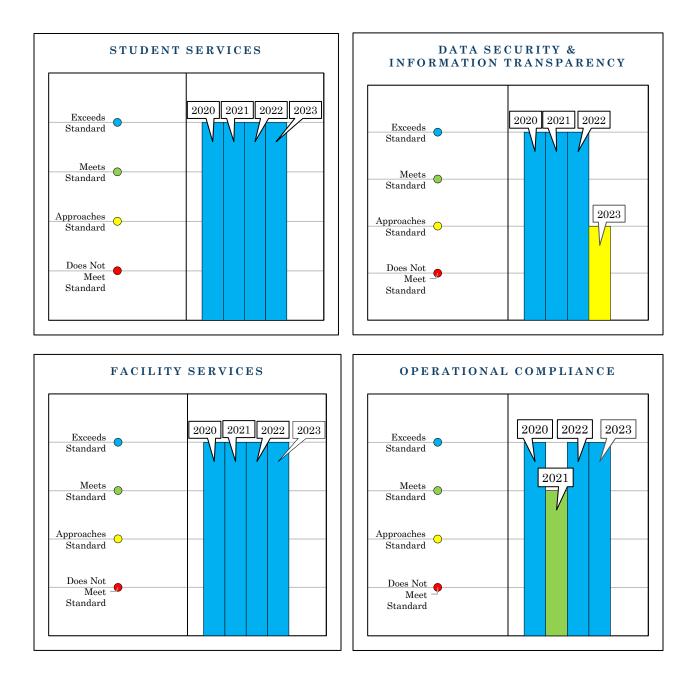


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Historical Performance: Management Measures

The charts below provide an overview of a school's performance throughout their current (5) year certificate term. Schools are encouraged to consider how this data might be used to drive strategic planning as the school approaches its next renewal decision.



Financial Outcomes NEAR TERM MEASURES

These measures evaluate whether a school is likely to meet its financial obligations in the next year. Data sources include but are not limited to the school's fiscal audit, state agency reporting, and school reporting requirements.

*Please see the <u>Performance Framework Rubrics</u> for details regarding how each measure is rated.

RATING	DOES NOT MEET	APPROACHES	MEETS	EXCEEDS	NOT RATED DUE TO
LEGEND	STANDARD	STANDARD	STANDARD	STANDARD	PANDEMIC

Current Ratio

The school has a current ratio of more than 1.5.	Current Ratio: 6.8	Exceeds Standard
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\$68,320	\$464,677	() s c c c c c c c c c c c c c c c c c c
■ Current Liabilities	□ Current Assets	A

Why This Matters:

Current Ratio is a comparison of a school's financial obligations due within one year (current liabilities) to the cash and investments held by the school (current assets).

A school with more assets than liabilities (a Current Ratio greater than 1.0) would be able to meet its financial obligations for the next year without relying on future revenue.

A school with more liabilities than assets

(a Current Ratio of less than 1.0) is dependent on revenue it has not yet received to meet existing financial obligations.

Unrestricted Days Cash

days cash on hand and the 1-54 DaysMeets Standardyear trend is positive.
--

Why this Matters:

This measure estimates a school's average daily cost of operations and considers the number of days a school could operate using only its available cash and investments.

A school with at least 60 days cash on hand would be able to meet its immediate financial obligations with available cash, buying the time it might take to access other current assets.



Occasionally, a planned purchase may decrease this number temporarily. In those cases, 30-60 days cash on hand with an upward trend is acceptable. A school with less than 15 days cash on hand is in financial distress and is at risk of automatic closure.

<u>Default</u>

The school has met all financial obligation	ns for
at least 3 consecutive years.	Exceeds Standard

Why this Matters:

This measure identifies whether a school has defaulted on any of its financial obligations. Default can mean many things. Examples of default include: paying bills late, failing to make payroll, or inaccurately filing reports required for funding. Default can also include a failure to meet any additional requirements of long-term debt as established by the lender (such as meeting a specific enrollment target or maintaining a greater amount of cash on hand than the IPCSC requires).

Any act of default can result in disruption of services, loans being called due, or funding that is inaccurate or withheld.

Comments/Context:

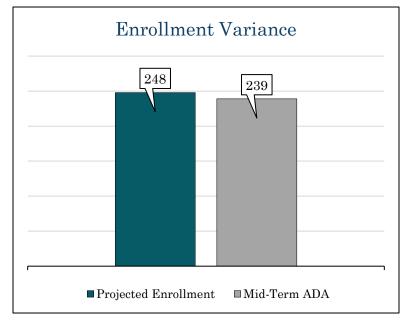
No instances of non-compliance documented.

Enrollment Variance

The school achieved and sustained at least 95% of its projected enrollment during the most recent school year.

Enrollment Variance: 96%

Meets Standard



Why this Matters:

The Enrollment Variance measure considers what percentage of a school's projected enrollment was achieved. As the majority of a public school's funding is generated by student enrollment, this measure reflects a school's ability to execute its budget to plan.

A school that achieves at least 95% of its projected enrollment will likely experience few bumps

and may make minor adjustments. A school that achieves less than 95% of projected enrollment is likely to face budget challenges requiring more significant budget amendments and may be in financial distress.

<u>Financial Outcomes</u> SUSTAINABILITY MEASURES

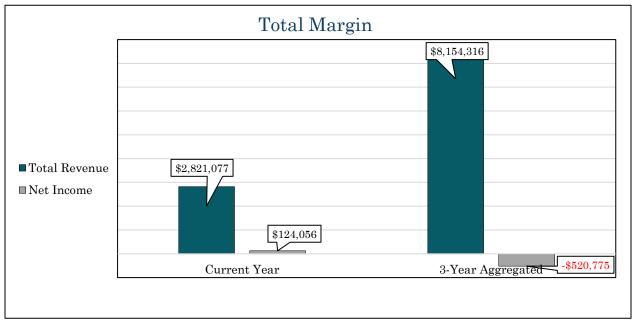
These measures help determine whether a school is likely to remain financially stable into the future. Data sources include but are not limited to the school's fiscal audit, state agency reporting, and school reporting requirements. *Please see the <u>Performance Framework Rubrics</u> for details regarding how each measure is rated.

RATING DOES NOT MEET APPROACHES MEETS EXCEEDS NOT RATED DUE T LEGEND STANDARD STANDARD STANDARD STANDARD PANDEMIC		NOT RATED DUE TO PANDEMIC
Total Margin		

The school's aggregated 3-year total	CY Total Margin: 4.4%	Does Not Meet
margin is less than or equal to -1.5%.	3-Year Aggregated: -6.4%	Standard

Why this Matters:

The Total Margin compares a school's total revenue to its net income. Specifically, this measure identifies what percentage of a school's total revenue in a given year was not expended during that year. A school with a positive total margin spent less than it brought in. That is, the school is living within its means and can plan for future purchases and investments. An occasional negative total margin may indicate that a planned or necessary purchase has taken place. This is not necessarily a negative indicator. However, if the Total Margin is chronically negative or severe decreases appear, the school may be in financial distress. Aggregating this margin over three years helps to identify these longterm trends.



Comments/Context:

*For the purposes of this calculation, pension liability is excluded from the school's net income.

Cash Flow

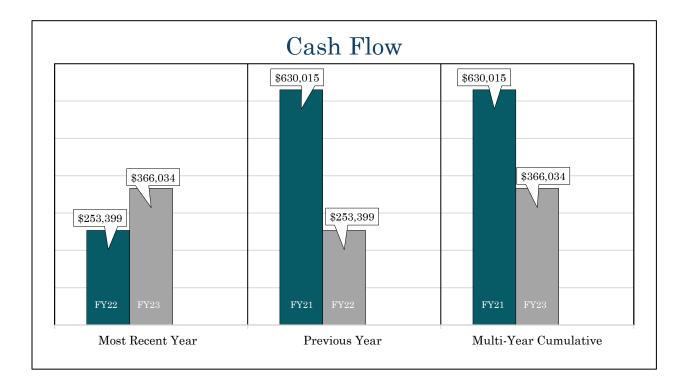
but the most recent year's cash Previous	Year: \$112,635 Fear: -\$376,616 ar: -\$263,981
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Why this Matters:

The Cash Flow measure considers the change in a school's cash balance over time. A school with a positive cash flow is increasing its reserves and is likely able to fund future projects and purchases.

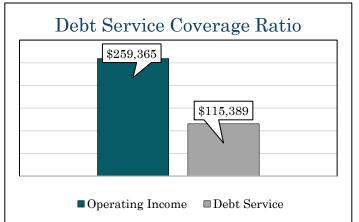
A school with a negative cash flow is using its existing reserves to fund general operations and is not likely to have the financial flexibility to fund future plans.

A multi-year cumulative cash flow helps to identify long-term trends.



Debt Service Coverage Ratio

The school's debt service	Debt Serv
coverage ratio is 1.5 or greater.	Rat



ebt Service Coverage Ratio: 2.3

Exceeds Standard

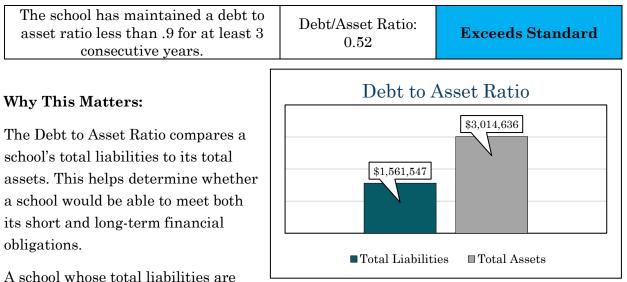
Why this Matters:

This measure evaluates a school's ability to make payments on debt due in a given year using only that year's income. This helps determine whether a school has more debt than it can manage.

A school with more Operating Income

than Debt Service (a Debt Service Coverage Ratio greater than 1) can meet the financial obligations of their debt. A school with more Debt Service than Operating Income (a ratio of less than 1) is reliant on either reserves or revenues anticipated in future years to meet its debt obligations.

Debt to Asset Ratio



90% or less of its Total Assets is likely to be able to repay all short-term debts and still manage to set its long-term affairs in order in a worst-case scenario. A school with more liabilities than assets would not be able to meet all its financial obligations in a worst-case scenario.

Note: for the purposes of this measure, pension liability is excluded from the school's total liabilities.

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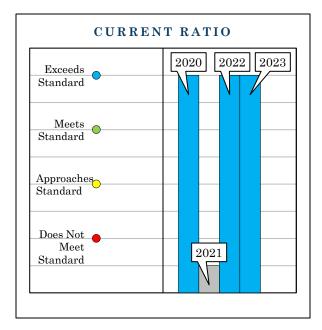
Financial Compliance

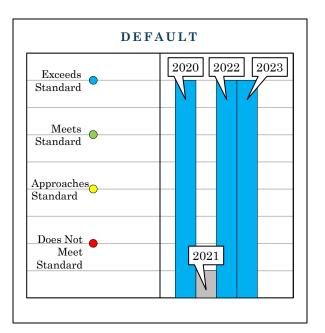
Standard Rating: Exceeds Standard		
Financial Operations	Data and/or Evidence Source	
The school's finances are managed in compliance with GAAP.	Financial Audit: 10/2/23	
Expenditures and contracts are posted online appropriately.	School's Expenditure Pages	
The school maintains compliant internal controls.	Financial Audit: 10/2/23	
The school is not operating under a Notification of Fiscal Concern.	NA	
The school is not operating under a Notification of Possible or Imminent Closure.	NA	

Historical Performance: Financial

The charts below provide an overview of a school's performance throughout their current (5) year certificate term. Schools are encouraged to consider how this data might be used to drive strategic planning as the school approaches its next renewal decision.

*Note: During the 2020-2021 school year financial ratings were waived by the IPCSC due to the pandemic's impact on financial data. In the charts below, you will find these years have a grayed-out rating bar.





ENROLLMENT VARIANCE

2023

2020 2022

2021

Exceeds

Standard

Meets

Approaches

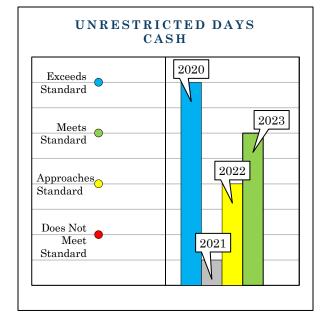
Does Not

Standard

Meet

Standard

Standard



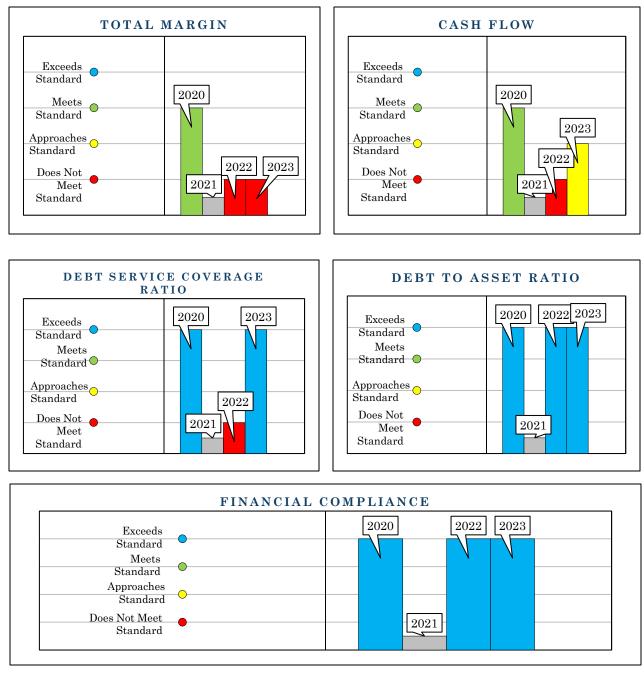


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Historical Performance: Financial

The charts below provide an overview of a school's performance throughout their current (5) year certificate term. Schools are encouraged to consider how this data might be used to drive strategic planning as the school approaches its next renewal decision.

*Note: During the 2020-2021 school year financial ratings were waived by the IPCSC due to the pandemic's impact on financial data. In the charts below, you will find these years have a grayed-out rating bar.



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The 2022-2023 Annual Report has been prepared by the Idaho Public Charter School Commission staff.

If you have any questions or comments, please contact the IPCSC.



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