# ALTURAS INTERNATIONAL ACADEMY 2017 ANNUAL PERFORMANCE REPORT

### **INTRODUCTION**

Each year, Idaho's Public Charter School Commission (PCSC) issues a performance report to every school in its portfolio. The annual report serves several purposes:

- 1. To provide transparent, data-driven information about charter school quality;
- 2. To ensure charter school boards have access to clear expectations and are provided maximum opportunity to correct any deficiencies prior to their renewal year; and
- 3. To inform mid-term authorizing decisions, such as the evaluation of charter amendment proposals.

This report contains an overview of the school, including its mission, leadership, and demographics. The overview is followed by the school's performance framework, including outcomes for the most recently completed school year.

The performance framework clearly sets forth the academic and operational performance indicators, measures, and metrics that will guide the PCSC's evaluations of the school. It contains indicators, measures, and metrics for student academic proficiency, student academic growth, post-secondary readiness (for high schools), and board performance and stewardship.

In accordance with Idaho law, the performance framework requires, at a minimum, that each school meet applicable federal, state, and authorizer goals for student achievement. It is designed to fulfill this requirement while respecting the diverse missions and student populations represented in PCSC portfolio schools. This performance framework was adopted by the Idaho Public Charter School Commission on May 4th, 2017.

To facilitate a clear context for the academic results contained in this report, the demographic, enrollment, and school leadership information provided is from the school year during which the data was gathered. Updated enrollment and school leadership information is available upon request from the school or PCSC office.

The data provided in this report was gathered primarily through the State Board of Education and State Department of Education. An independent financial audit and any applicable mission-specific data were submitted directly by the school. The school had a opportunity to correct or clarify its framework outcomes prior to the publication of this report.

Public charter school operations are inherently complex. For this reason, readers are encouraged to consider the scores on individual measures within the framework as a starting point for gaining a full, contextualized understanding of the school's performance.

### PERFORMANCE FRAMEWORK STRUCTURE

The academic section comprises the primary indicators on which most renewal or non-renewal decisions are based. The mission-specific, operational, and financial sections contribute additional indicators that are, except in cases of egregious failure to meet standards, considered secondary.

Academic	The academic section focuses on quantitative academic outcomes. It reflects the PCSC's commitments to considering schools' performance in the context of their communities and student populations. Although some results may not be made publically available in certain cases, in order to protect individually identifiable student information, the PCSC may still use this information for purposes of making authorizing decisions.
Mission-Specific	The mission-specific section provides an opportunity for meaningful acknowledgement of schools' achievements that are not reflected elsewhere in the framework. These measures may be academic or non-academic in nature, but must be objective and data-driven. Mission-specific measures are generally optional; however, inclusion of certain mission-specific measures may be required as a condition of the performance certificate.
Operational	The operational section considers whether schools are operating in compliance with federal and state law, authorizer requirements, and the provisions of their performance certificates.
Financial	The financial section evaluates the near-term and long-term financial status of the school. Schools with management contracts containing deficit protection clauses may be exempted from these indicators.

## **ACCOUNTABILITY DESIGNATIONS**

Calculation of the percentage of eligible points earned for each school determines that school's accountability designation in each section. The accountability designations, in turn, guide authorizing decisions. The PCSC will consider contextual factors affecting a school's accountability designations when making authorizing decisions.

Honor	Schools achieving at this level in all sections are guaranteed renewal. Replication and expansion proposals are likely to succeed.
Good Standing	Schools achieving at this level in the academic section will be recommended for renewal; however, conditional renewal may be recommended if outcomes in other sections are poor. Replication and expansion proposals will be considered.
Remediation	Schools achieving at this level in the academic section may be recommended for non-renewal or conditional renewal, particularly if outcomes in other sections are poor.  Replication and expansion proposals are unlikely to succeed.
Critical	Schools achieving at this level in the academic section face a strong likelihood of non-renewal, particularly if outcomes in other sections are also poor. Replication and expansion proposals will not be considered.

	SCHOOL OVER\	/IEW	
Mission Statement	The mission of the school is as foll distinction, while empowering stu explore, create, investigate, and a inspires them to make a genuine of	dents to be principled nalyze in a safe, engage	and intellectual leaders as they ed, collaborative environment that
Key Design Elements	The school shall implement and meducational program:  Teachers practice diversification their academic levels, not their gralead, and take responsibility for the Students are taught at their instrin project-based learning. Teacher small groups at instructional level growth each year.  International Baccalaureate and to teach students to apply knowle and topically diverse, teaching stues are taught at diversif innovative lesson plans.  Students are taught to be leader through working in groups where work, mentor, and empower each	in multi-age classroom ade levels. Students will beir learning. ructional levels but also resultilize a variety of meas to ensure that each state in the Idaho State Standardge and skills across didents to be caring mended by their ability to implication teaching, and hears they make plans, set go	as. Educators grow students from all be empowered to learn, grow, o mentor and support each other ethods and tools while teaching in cudent has measurable academic acts will be utilized hand in hand sciplines. Curriculum is culturally onbers of a global community. prove student academic growth, ow they work together to create using from their peers. This is done
School Location	151 North Ridge Avenue Idaho Falls, ID 83402	School Phone	208-522-5145
Surrounding District	Idaho Falls School District #91		
Opening Year	2016		
Current Term	February 11, 2016 - June 30, 2019		
Grades Served	K-8		
Enrollment (Approved)	509	Enrollment (Actual)	268

SC	HOOL LEADERSHIP
Jared Allen	Chairman
Candise Gilbert	President
Collin Hunter	Treasurer
Christine Ogden	Secretary
Katie Davenport	Member
Angey Lybbert	Member
Heath Bowen	Member
Michael Folker	Member
Steven Andrew	Administrator

	STUDEN	NT DEMOGRAPHICS		
	School	State	Surrounding	Neighboring
Non-White	12%	26%	28%	N/A
Limited English Proficiency	0%	6%	6%	N/A
Special Needs	6%	10%	10%	N/A
Free and Reduced Lunch	0%	49%	48%	N/A

ISAT PROFICIENCY RATES	
Percentage of students meeting or exceeding proficiency in Math	44%
Percentage of students meeting or exceeding proficiency in English Language Arts	56%
Percentage of students meeting or exceeding proficiency in Science	%*

\*Masked per state law or statistical irrelevance

GO-ON RATE (Post-secondary enrollment within	N/A
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ACADEMIC	Measure	Points Possible K-8	Points Earned K-8	Points Possible 9-12	Points Earned 9-12	Points Possible K-12	Points Earned K-12	Points Possible Alternative	Points Earned Alternative
State Proficiency Comparison	1a	50	29	50	0	50	78	Aiternative	Aitemative
State Fronciency comparison	1b	50	36	50	83	50	0		
District Proficiency Comparison	2a	50	37	50	0	50	0	50	0
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2b	50	41	50	0	50	0	50	0
Criterion-Referenced Growth	3a	0	0			50	0		
	3b	0	0			50	0		
Norm-Referenced Growth	4a			100	0	50	0	50	0
	4b			100	0	50	0	50	0
Post-Secondary Readiness	5a			125	0	125	0	100	0
Total Academic Points		200	143	525	83	525	78	300	0
% of Academic Points			72%		16%		15%		0%

MISSION-SPECIFIC	Measure	Points Possible	Points Earned
	1		
	2		
	3		
	4		
	5		
	6		
Total Mission-Specific Points		0	0
% of Mission-Specific Points			

AIA has chosen not to include mission-specific measures.

FINANCIAL

Near-Term

Sustainability

**Total Financial Points** 

% of Financial Points

OPERATIONAL	Measure	Points	Points	
OI ENTITIONIE	Measure	Possible	Earned	
Educational Program	<b>1</b> a	25	25	
	1b	25	25	
	<b>1</b> c	25	25	
	1d	25	25	
Financial Management & Oversight	<b>2</b> a	25	25	
	2b	25	25	
	2c	25	25	
Governance & Reporting	3a	25	25	
	3b	25	25	
	3c	25	25	
	3d	25	15	
	3e	25	25	
	3f	25	25	
School Environment	4a	25	25	
	4b	25	25	
Additional Obligations	5a	25	25	
Total Operational Points		400	390	_
% of Operational Points			98%	

The financial measures above are based on industry standards. They are not intended to reflect nuances of the school's financial status. Please see the financial section of this framework for relevant contextual information that may alleviate concern.

Measure

1a

1b

1c

1d

2a

2b

**Points** 

Possible

50

50

50

50

50

50

50

50

400

**Points** 

**Earned** 

50

50

50

50

50

50

50

0

350

88%

ACCOUNTABILITY DESIGNATION	Range (% of Points Possible)	Academic Gen Ed Outcome	Academic Alt Outcome	Range	Mission Specific Outcome	Range	Operational Outcome	Range	Financial Outcome
Honor	75% - 100%			75% - 100%		90% - 100%		85% - 100%	
Good Standing	55% - 74%	72%	0%	55% - 74%	N/A	80% - 89%	98%	65% - 84%	88%
Remediation	31% - 54%	7270	070	31% - 54%	N/A	61% - 79%	3070	46% - 64%	0070
Critical	0% - 30%			0% - 30%		0% - 60%		0% - 45%	
School outcomes will be eval	luated in light of	contextual in	formation, inclu	uding student d	lemographics,	school mission	, and state/fed	eral requireme	nts.

#### **ACADEMIC K-8**

All proficiency and growth measures will be scored using the ISAT by SBAC, or any state-required standardized test as may replace it. Subject area (math and ELA) may be replaced by similar subject areas if necessary due to statewide changes. On all applicable measures, standard rounding to the nearest whole number will be used for scoring purposes. Measures based on ISAT outcomes exclude alternate ISAT data; as a result, the outcomes shown may differ slightly from those published on the State Department of Education's website.

	INDICATOR 1: STATE PROFICIENCY COMPARISON			
Measure 1a	Do math proficiency rates meet or exceed the state average?	Result	Points Possible	Points Earned
Math Proficiency Rate				
Comparison to State	<b>Exceeds Standard:</b> The school's proficiency rate in math exceeds the state average by 16 percentage points or more.		50	0
	Meets Standard: The school's proficiency rate in math is equal to the state average, or exceeds it by 1 - 15 percentage points.		30 - 45	0
	Does Not Meet Standard: The school's proficiency rate in math is 1 - 15 percentage points lower than the state average.	Х	15 - 29	29
	Falls Far Below Standard: The school's proficiency rate in math is 16 or more percentage points lower than the state average.		0 - 14	0
				29
Notes	The state average will be determined using the same grade set as is served by the public charter school.			
Measure 1b	Do English Language Arts proficiency rates meet or exceed the state average?	Result	Points Possible	Points Earned
ELA Proficiency Rate		Result	Possible	Earned
	<b>Exceeds Standard:</b> The school's proficiency rate in ELA exceeds the state average by 16 percentage points or more.		<b>Possible</b> 50	Earned 0
ELA Proficiency Rate		Result X	Possible	Earned
ELA Proficiency Rate	<b>Exceeds Standard:</b> The school's proficiency rate in ELA exceeds the state average by 16 percentage points or more.		<b>Possible</b> 50	Earned 0
ELA Proficiency Rate	Exceeds Standard: The school's proficiency rate in ELA exceeds the state average by 16 percentage points or more.  Meets Standard: The school's proficiency rate in ELA is equal to the state average, or exceeds it by 1 - 15 percentage points.		90 <b>Possible</b> 50 30 - 45	Earned 0 36

	INDICATOR 2: DISTRICT PROFICIENCY COMPARISON			
Measure 2a	Do math proficiency rates meet or exceed the district average?	Result	Points Possible	Points Earned
Math Proficiency Rate				
Comparison to District	<b>Exceeds Standard:</b> The school's proficiency rate in math either exceeds the district average by 16 percentage points or more, or is at least 80%.		50	0
	Meets Standard: The school's proficiency rate in math is equal to the district average, or exceeds it by 1 - 15 percentage points.	Х	30 - 45	37
	<b>Does Not Meet Standard:</b> The school's proficiency rate in math is 1 - 15 percentage points lower than the district average.		15 - 29	0
	Falls Far Below Standard: The school's proficiency rate in math is 16 or more percentage points lower than the district average.		0 - 14	0
Notes	The district average will be determined using the same grade set as is served by the public charter school. Idaho Falls School District will be used for comparison purposes.			37
Measure 2b	Do ELA proficiency rates meet or exceed the district average?	Result	Points Possible	Points Earned
ELA Proficiency Rate  Comparison to District	<b>Exceeds Standard:</b> The school's proficiency rate in ELA either exceeds the district average by 16 percentage points or more, or is at least 80%.		50	0
	Meets Standard: The school's proficiency rate in ELA is equal to the district average, or exceeds it by 1 - 15 percentage points.	Χ	30 - 45	41
	<b>Does Not Meet Standard:</b> The school's proficiency rate in ELA is 1 - 15 percentage points lower than the district average.		15 - 29	0
	Falls Far Below Standard: The school's proficiency rate in ELA is 16 or more percentage points lower than the district average.		0 - 14	0
			•	41
Notes	The district average will be determined using the same grade set as is served by the public charter school. Idaho Falls School District will be used for comparison purposes.			

	INDICATOR 3: CRITERION-REFERENCED STUDENT GROWTH (GRADES K-8)			
Measure 3a	Are students making adequate academic growth to achieve math proficiency within 3 years or by 10th grade?	Result	Points Possible	Points Earned
Criterion-Referenced Growth				
Math	Exceeds Standard: At least 85% of students are making adequate academic growth in math.		76-100	0
	Meets Standard: Between 70% and 84% of students are making adequate academic growth in math.		51-75	0
	Does Not Meet Standard: Between 50% and 69% of students are making adequate academic growth in math.		26-50	0
	Falls Far Below Standard: Fewer than 50% of students are making adequate academic growth in math.		0-25	0
				0
Notes	Because the school was in its first year of operation, growth data cannot be calculated for the 2016-2017 school year.			
Measure 3b	Are students making adequate academic growth to achieve English Language Arts proficiency within 3 years or by 10th grade?	Result	Points	Points
			Possible	Earned
Criterion-Referenced Growth				
ELA	Exceeds Standard: At least 85% of students are making adequate academic growth in ELA.		76-100	0
	Meets Standard: Between 70% and 84% of students are making adequate academic growth in ELA.		51-75	0
	Does Not Meet Standard: Between 50% and 69% of students are making adequate academic growth in ELA.		26-50	0
	Falls Far Below Standard: Fewer than 50% of students are making adequate academic growth in ELA.		0-25	0
				0

	INDICATOR 1: EDUCACTIONAL PROGRAM			
Measure 1a	Is the school implementing the material terms of the educational program as defined in the charter and performance certificate?	Result	Points Possible	Points Earned
Implementation of Educational Program			. 000	
	<b>Meets Standard</b> : The school implements the material terms of the mission, vision, and educational program in all material respects, and the implementation of the educational program reflects the essential elements outlined in the charter and performance certificate. A cohesive professional development program is utilized.	No instances of non- complicance documented	25	25
	Partially Meets Standard: The school partially implements the material terms of the mission, vision, and educational program. However, implementation is incomplete, not cohesive, inconsistent, unclear, and/or unsupported by adequate resources and professional development.		15	
	<b>Does Not Meet Standard:</b> The school has deviated from the material terms of the mission, vision, and/or essential elements of the educational program as described in the performance certificate, without an approved amendment, such that the program provided differs substantially from the program described in the charter and performance certificate.		0	
Notes				25
Measure 1b	Is the school complying with applicable educational requirements?	Result	Points Possible	Points Earned
<b>Educational Requirements</b>				
	<b>Meets Standard:</b> The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to educational requirements, including but not limited to: Instructional time requirements, graduation, and promotional requirements, content standards including the Common Core State Standards, the Idaho State Standards, state assessments, and implementation of mandated programming related to state or federal funding.	No instances of non- complicance documented	25	25
	educational requirements, including but not limited to: Instructional time requirements, graduation, and promotional requirements, content standards including the Common Core State Standards, the Idaho State Standards, state assessments, and implementation of mandated	of non- complicance	25 15	25
	educational requirements, including but not limited to: Instructional time requirements, graduation, and promotional requirements, content standards including the Common Core State Standards, the Idaho State Standards, state assessments, and implementation of mandated programming related to state or federal funding.  Partially Meets Standard: The school has exhibited non-compliance with applicable laws, rules, regulations, or provisions of the performance certificate relating to educational requirements; however, matters of non-compliance are minor and quickly remedied, with documentation, by the	of non- complicance		25

	1		
	1		
leets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to be treatment of students with identified disabilities and those suspected of having a disability, including but not limited to: Equitable access and opportunity to enroll; identification and referral, appropriate development and implementation of IEPs and Section 504 plans; operational ompliance, including provisions of services in the LRE and appropriate inclusion in the school's academic program, assessments, and stracurricular activities; discipline, including due process protections, manifestation determinations, and behavioral intervention plans; access to school's facility and programs; appropriate use of all available applicable funding.	No instances of non- complicance documented	25	25
artially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, or provisions of the performance ertificate relating to the treatment of students with identifiable disabilities and those suspected of having a disability. Instances of non-ompliance are minor and quickly remedied, with documentation, by the governing board.		15	
oes Not Meet Standard: The school exhibits frequent and/or significant non-compliance with applicable laws, rules, regulations, or provisions of the performance certificate relating to the treatment of students with identifiable disabilities and those suspected of having a disability; and/or latters of non compliance are not quickly remedied, with documentation, by the governing board.		0	
		-	25
the school protecting the rights of English Language Learner (ELL) students?	Result	Points Possible	Points Earned
leets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to equirements regarding ELLs, including but not limited to: Equitable access and opportunity to enroll; required policies related to the service of ELL udents; compliance with native language communication requirements; proper steps for identification of students in need of ELL services; oppopriate and equitable delivery of services to identified students; appropriate accommodations on assessments; exiting students from ELL ervices; and ongoing monitoring of exited students.	No instances of non- complicance documented	25	25
artially Meets Standard: The school has exhibited non-compliance with applicable laws, rules, regulations, or provisions of the performance ertificate relating to the treatment of ELL students; however, matters of non-compliance are minor and quickly remedied, with documentation, by a governing board.		15	
oes Not Meet Standard: The school exhibits frequent and/or significant non-compliance with applicable laws, rules, regulations, or provisions of the performance certificate relating to requirements regarding ELLs; and/or matters of non compliance are not quickly remedied, with pocumentation, by the governing board.		0	
scumentation, by the governing board.	3	-	
t le	e treatment of students with identified disabilities and those suspected of having a disability, including but not limited to: Equitable access and portunity to enroll; identification and referral, appropriate development and implementation of IEPs and Section 504 plans; operational mpliance, including provisions of services in the LRE and appropriate inclusion in the school's academic program, assessments, and tracurricular activities; discipline, including due process protections, manifestation determinations, and behavioral intervention plans; access to hool's facility and programs; appropriate use of all available applicable funding.  **rtially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, or provisions of the performance rtificate relating to the treatment of students with identifiable disabilities and those suspected of having a disability. Instances of non-mpliance are minor and quickly remedied, with documentation, by the governing board.  **performance certificate relating to the treatment of students with identifiable disabilities and those suspected of having a disability; and/or atters of non compliance are not quickly remedied, with documentation, by the governing board.  **the school protecting the rights of English Language Learner (ELL) students?**  **eets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to quirements regarding ELLs, including but not limited to: Equitable access and opportunity to enroll; required policies related to the service of ELL idents; compliance with native language communication requirements; proper steps for identification of students in need of ELL services; propriate and equitable delivery of services to identified students; appropriate accommodations on assessments; exiting students from ELL rices; and ongoing monitoring of exited students.  **rtially Meets Standard: The school has exhibited non-compliance with applicable laws	The school protecting the reatment of students with identified disabilities and those suspected of having a disability, including but not limited to: Equitable access and portunity to enroll; identification and referral, appropriate development and implementation of IEPs and Section 504 plans; operational monitoring of exites in the LRE and appropriate inclusion in the school's academic program, assessments, and tracurricular activities; discipline, including due process protections, manifestation determinations, and behavioral intervention plans; access to incomplicance in the LRE and available applicable funding.  **ritally Meets Standard:** The school largely exhibits compliance with applicable laws, rules, regulations, or provisions of the performance ritificate relating to the treatment of students with identifiable disabilities and those suspected of having a disability; and/or atters of non-compliance are minor and quickly remedied, with documentation, by the governing board.  **The school protecting the rights of English Language Learner (ELL) students?**  **Result**  **Result**  **Result**  **Result**  **Result**  **Result**  **Result**  **No instances of non-compliance are not quickly remedied, with applicable laws, rules, regulations of the performance certificate relating to the treatment of students with identifiable disabilities and those suspected of having a disability; and/or atters of non-compliance are not quickly remedied, with documentation, by the governing board.  **The school protecting the rights of English Language Learner (ELL) students?*  **Result**  **Result*	No instances of non-mpliance are minor and quickly remedied, with documentation, by the governing board.  Result Points Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to the service of fono-moltance with applicable laws, rules, regulations, or provisions of the performance concuments regarding ELLs, including but not limited to: Equitable access and portunity to enroll; required policies related to the service of ELL services; propriate and equitable delivery of services to indentificate relating to the treatment of Students with identified belaws, rules, regulations, or provisions of the performance occumentation, by the governing board.  Result Points Points Quirements regarding ELLs, including but not limited to: Equitable laws, rules, regulations, or provisions of the performance certificate relating to the treatment of students with identifiable disabilities and those suspected of having a disability; and/or atters of non compliance are not quickly remedied, with documentation, by the governing board.  Result Points Possible  Points Possible  Result Points Possible  No instances of non-compliance with native language communication requirements; proper steps for identification of students in need of ELL services; compliance with native language communication requirements; proper steps for identification of students in need of ELL services; propriate and equitable delivery of services to identified students; appropriate accommodations on assessments; exiting students from ELL vices; expropriate and equitable delivery of services to identified students; appropriate accommodations on assessments; exiting students from ELL vices; expropriate and equitable delivery of services to identified students; appropriate accommodations on assessments; exiting students from ELL vices; exprending ELLs; including but not limited to: Equitable access and opportunity to enroll; required policies related to the service of ELL services; p

	INDICATOR 2: FINANCIAL MANAGEMENT AND OVERSIGHT			
Measure 2a	Is the school meeting financial reporting and compliance requirements?	Result	Points Possible	Points Earned
Financial Reporting and Compliance				
	Meets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to financial reporting requirements, including but not limited to: Complete and on-time submission of financial reports including annual budget, revised budgets (if applicable) periodic financial reports as required by PCSC, and any reporting requirements if the board contracts with an Education Service Provider; on-time completion and submission of the annual independent audit and corrective action plans (if applicable); and all reporting requirements related to the use of public funds.	No instances of non- complicance documented	25	25
	Partially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, and provisions of the performance certificate relating to financial reporting requirements. Instances of non-compliance are minor and quickly remedied, with documentation, by the governing board.		15	
	<b>Does Not Meet Standard:</b> The school exhibits frequent and/or significant non-compliance with applicable laws, rules, regulations, or provisions of the performance certificate relating to financial reporting requirements; and/or matters of non compliance are not quickly remedied, with documentation, by the governing board.		0	
Notes				25
Measure 2b	Is the school following General Accepted Accounting Principles (GAAP)	Result	Points Possible	Points Earned
	Meets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to financial management and oversight expectations as evidenced by an annual independent audit, including but not limited to: An unqualified audit option, an audit devoid of significant findings and conditions, material weakness, or significant internal control weaknesses; and an audit that does not include a going concern disclosure in the notes or an explanatory paragraph within the audit report.	No instances of non- compliance documented	25	25
	Partially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, and provisions of the performance certificate relating to financial management and oversight expectations as evidenced by an annual independent audit. Any matters of noncompliance are minor and quickly remedied, with documentation, by the governing board.  Does Not Meet Standard: The school exhibits failure to comply with applicable laws, rules, regulations, or provisions of the performance		15	
	certificate relating to financial management and oversight expectations as evidenced by an annual independent audit; and/or matters of non compliance are not quickly remedied, with documentation, by the governing board.		0	
Notes				25
Measure 2c	Is the school successfully enrolling the projected number of students?	Result	Points	Points
Enrollment Variance	<b>.</b>		Possible	Earned
	Meets Standard: Enrollment variance equaled or exceeded 95 percent in the most recent fiscal year.  Partially Meets Standard: Enrollment variance was between 90 and 95 percent in the most recent fiscal year.  Does Not Meet Standard: Enrollment variance was less than 90 percent in the most recent fiscal year.	99.63%	25 15 0	25
Notes	Enrollment variance is calculated by dividing actual mid-term enrollment by the enrollment projection in the school's board-approved budget, as submitted to the SDE at the beginning of the fiscal year.			25

	INDICATOR 3: GOVERNANCE AND REPORTING			
Measure 3a	Is the school complying with governance requirements?	Result	Points Possible	Points Earned
Governance Requirements				
	Meets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to governance by its board, including but not limited to: board policies; board bylaws; code of ethics; conflicts of interest; board composition; and compensation for attendance at meetings.	No instances of non- complicance documented	25	25
	<b>Partially Meets Standard:</b> The school largely exhibits compliance with applicable laws, rules, regulations, and provisions of the performance certificate relating to governance by its board. Instances of non-compliance are minor and quickly remedied, with documentation, by the governing board.		15	
	<b>Does Not Meet Standard:</b> The school exhibits frequent and/or significant failure to materially comply with applicable laws, rules, regulations, or provisions of the performance certificate relating to governance by its board; and/or matters of non compliance are not quickly remedied, with documentation, by the governing board.		0	
Notes				25
Measure 3b	Is the board fulfilling its oversight obligations?	Result	Points Possible	Points Earned
Board Oversight				
	Meets Standard: The school's board practices consistent, effective oversight of the school, including but not limited to frequent review of the	No instances		
	school finances and academic outcomes. Board meeting agendas, packets, and minutes reflect competent oversight practices and actions to foster academic, operational, and financial strength of the school, including ongoing board training, policy review, and strategic planning. The school's board has adopted and maintains a complete policy book.	of non- complicance documented	25	25
	academic, operational, and financial strength of the school, including ongoing board training, policy review, and strategic planning. The school's	complicance	25 15	25
	academic, operational, and financial strength of the school, including ongoing board training, policy review, and strategic planning. The school's board has adopted and maintains a complete policy book.  Partially Meets Standard: Some of the school board's oversight practices are underdeveloped, inconsistent, incomplete, or reflect a need for additional training. Board meeting agendas, packets, and minutes reflect meaningful efforts toward self-evaluation and improvement. The school's	complicance		25

Measure 3c Reporting Requirements	Is the school complying with reporting requirements?	Result	Points Possible	Points Earned
	<b>Meets Standard:</b> The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to relevant reporting requirements to the PCSC, the SDE, the SBOE, and/or federal authorities, including but not limited to: accountability tracking; attendance and enrollment reporting; compliance and oversight; and additional information requested by the authorizer.	No instances of non- complicance documented	25	25
	Partially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, and provisions of the performance certificate relating to relevant reporting requirements to the PCSC, the SDE, the SBOE, and/or federal authorities. Instances of non-compliance are minor and quickly remedied, with documentation, by the governing board.		15	
	<b>Does Not Meet Standard:</b> The school exhibits frequent and/or significant failure to materially comply with applicable laws, rules, regulations, and provisions of the performance certificate relating to relevant reporting requirements to the PCSC, the SDE, the SBOE, and/or federal authorities; and/or matters of non-compliance are not quickly remedied, with documentation, by the governing board.		0	
Notes			•	25
Measure 3d	Is the school complying with public transparency requirements?	Result	Points Possible	Points Earned
Public Transparency				
	<b>Meets Standard:</b> The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to public transparency, including but not limited to: maintenance of its website, timely availability of board meeting minutes, and accessibility of documents maintained by the school under the state's Freedom of Information Act, Open Meeting Law, Public Records Law, and other applicable authorities.		25	
	public transparency, including but not limited to: maintenance of its website, timely availability of board meeting minutes, and accessibility of documents maintained by the school under the state's Freedom of Information Act, Open Meeting Law, Public Records Law, and other applicable	See note	25 15	15
	public transparency, including but not limited to: maintenance of its website, timely availability of board meeting minutes, and accessibility of documents maintained by the school under the state's Freedom of Information Act, Open Meeting Law, Public Records Law, and other applicable authorities.  Partially Meets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate	See note		15

Measure 3e Credentialing & Background	Is the school meeting employee credentialing and background check requirements?	Result	Points Possible	Points Earned
Checks	<b>Meets Standard:</b> The school materially complies with applicable laws, rules, regulations, and requirements of the performance certificate relating to state and federal certification and background check requirements.	No instances of non- complicance documented	25	25
	Partially Meets Standard: The school materially complies with applicable laws, rules, regulations, and provisions of the performance certificate relating to state and federal certification and background check requirements. Instances of non-compliance are minor and quickly remedied, with documentation, by the governing board.		15	
Notes	<b>Does Not Meet Standard:</b> The school exhibits frequent and/or significant failure to materially comply with applicable laws, rules, regulations, or provisions of the performance certificate relating to state and federal certification and background check requirements; and/or matters of non-compliance are not quickly remedied, with documentation, by the governing board.		0 -	25

Measure 3f Information Handling	Is the school handling information appropriately?	Result	Points Possible	Points Earned
	<b>Meets Standard:</b> The school materially complies with applicable laws, rules, regulations, and requirements of the performance certificate relating to the handling of information, including but not limited to: maintaining the security of student records under the Family Educational Rights and Privacy Act and other applicable authorities; storing and transferring student and personnel records; and securely maintaining testing materials.	No instances of non- complicance documented	25	25
	Partially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, and requirements of the performance certificate relating to the handling of information. Instances of non-compliance are minor and quickly remedied, with documentation, by the governing board.		15	
	<b>Does Not Meet Standard:</b> The school exhibits frequent and/or significant failure to materially comply with applicable laws, rules, regulations, or provisions of the performance certificate relating to the handling of information; and/or matters of non-compliance are not quickly remedied, with documentation, by the governing board.		0	
Notes				25
	INDICATOR 4: SCHOOL ENVIRONMENT			
Measure 4a			Dainta	Points
	Is the school complying with transportation requirements?	Result	Points Possible	Earned
Transportation	Is the school complying with transportation requirements?	Result		
	Is the school complying with transportation requirements?  Meets Standard: The school provides student transportation within its primary attendance area and materially complies with applicable laws, rules, regulations, and requirements of the performance certificate relating to transportation.	No instances of non- complicance documented		
	Meets Standard: The school provides student transportation within its primary attendance area and materially complies with applicable laws, rules, regulations, and requirements of the performance certificate relating to transportation.  Partially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, or requirements of the performance certificate relating to transportation; and/or provides and incomplete form of transportation services. Instances of non-compliance are minor and quickly remedied, with documentation, by the governing board.	No instances of non- complicance	Possible	Earned
	Meets Standard: The school provides student transportation within its primary attendance area and materially complies with applicable laws, rules, regulations, and requirements of the performance certificate relating to transportation.  Partially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, or requirements of the performance certificate relating to transportation; and/or provides and incomplete form of transportation services. Instances of non-compliance are minor and	No instances of non- complicance	Possible 25	Earned

Measure 4b  Public Transparency	Is the school complying with facilities requirements?	Result	Points Possible	Points Earned
	Meets Standard: The school materially complies with applicable laws, rules, regulations, and requirements of the performance certificate relating to the school facilities and grounds, including but not limited to: Americans with Disabilities Act, fire inspections and related records, viable certification of occupancy or other required building use authorization, and documentation of requisite insurance coverage. The school facility is clean, well-maintained, and adequate for school operations.	No instances of non- complicance documented	25	25
	Partially Meets Standard: The school largely exhibits compliance with applicable laws, rules, regulations, and requirements of the performance certificate relating to the school facilities and grounds. Instances of non-compliance are minor and quickly remedied, with documentation, by the governing board. Additional facility maintenance and/or updates have been recommended by DBS.		15	
	<b>Does Not Meet Standard:</b> The school exhibits frequent and/or significant failure to materially comply with applicable laws, rules, regulations, or provisions of the performance certificate relating to the school facilities and grounds; and/or matters of non-compliance are not quickly remedied, with documentation, by the governing board. The school facility may be in need of modification or repair required by DBS.		0	
Notes				25
	INDICATOR 5: ADDITIONAL OBLIGATIONS			
Measure 5a	Is the school complying with all other obligations?	Result	Points Possible	Points Earned
Additional Obligations				
	<b>Meets Standard:</b> The school materially complies with all other material legal, statutory, regulatory, or contractual requirements that are not otherwise explicitly stated herein, including but not limited to requirements from the following sources: revisions to statute and administrative rule; requirements of the State Department of Education; and requirements of the accrediting body.	No instances of non- complicance documented	25	25
	Partially Meets Standard: The school largely complies with all other material legal, statutory, regulatory, or contractual requirements that are not otherwise explicitly stated herein. Matters of non-compliance, if any, are minor and quickly remedied, with documentation, by the governing board.		15	
	otherwise explicitly stated herein. Matters of non-compliance, if any, are minor and quickly remedied, with documentation, by the governing		15 0	

	INDICATOR 1: NEAR-TERM			
Measure 1a	Current Ratio: Current Assets divided by Current Liabilities	Result	Points Possible	Points Earned
Current Ratio		Current Ratio is:		
	Meets Standard: Current Ratio is greater than or equal to 1.1 OR Current Ratio is between 1.0 and 1.1 and one-year trend is positive (current year ratio is higher than last	2.16	50	50
	year's). Note: For schools in their first or second year of operation, the current ratio must be greater than or equal to 1.1.  Does Not Meet: Current Ratio is between 0.9 and 1.0 or equals 1.0 OR Current Ratio is between 1.0 and 1.1 and one-year trend is negative.		10	
	Falls Far Below Standard: Current ratio is less than or equal to 0.9.		0	
				50
Notes				
			Points	Points
Measure 1b	Current Ratio: Cash divided by Current Liabilities	Result	Possible	Earned
Cash Ratio		Cash Ratio is:		
	Meets Standard: Cash Ratio is greater than 1.0 OR Cash Ratio is equal to 1.0 and one-year trend is positive (current year ratio is higher than last year's).	1.19	50	50
	Does Not Meet: Cash Ratio is between 0.9 and 1.0 OR Cash Ratio equals 1.0 and one-year trend is negative.		10	
	Falls Far Below Standard: Cash ratio is equal to or less than 0.9.		0	
				50
Notes				
Measure 1c	Unrestricted Days Cash: Unrestricted Cash divided by (Total Expenses minus Depreciation Expense/365)	Result	Points Possible	Points Earned
Unrestricted Days Cash			rossible	Larrieu
	Meets Standard: 60 Days Cash OR Between 30 and 60 Days Cash and one-year trend is positive. Note: Schools in their first or second year of operation must have a minimum of 30 Days Cash.	36	50	50
	Does Not Meet: Days Cash is between 15-30 days OR Days Cash is between 30-60 days and one-year trend is negative.		10	
	Falls Far Below Standard: Fewer than 15 Days Cash.		0	
			•	50
Notes	FY17 was the school's first operating year.			
			Points	Points
Measure 1d	Default	Result	Possible	Earned
Unrestricted Days Cash	Meets Standard: School is not in default of financial obligations. Financial obligations include, but are not limited to: nonpayment, breach of financial representation, non-reporting, non-compliance, financial judgements, loan covenants, and/or tax obligations.	No Default Noted	50	50
	Does Not Meet: School is in default of financial obligations.		0	
			•	50
				30
Notes				

	INDICATOR 2: SUSTAINABILITY			
Measure 2a	Total Margin: Net Income divided by Total Revenue AND Aggregated Total Margins: Total 3-Year Net Income divided by Total 3-Year Revenues.	Result 3 Year	Points Possible	Points Earned
Total Margin and Aggregated		Aggregated totals:		
3-Year Total Margin	Meets Standard: Aggregated 3-yar Total Margin is positive and the most recent year Total Margin is positive OR Aggregated 3-Year Total Margin is greater than -1.5 percent, the trend is positive for the last two years, and the most recent year Total Margin is positive. Note: For schools in their first or second year of operation, the cumulative Total Margin must be positive.	15.26%	50	50
	Does Not Meet: Aggregated 3-Year Total Margin is greater than -1.5 percent, but trend does not "Meet Standard".		30	
	Falls Far Below Standard: Aggregated 3-Year Total Margin is less than or equal to -1.5 percent OR the most recent year Total Margin is less than -10 percent.		0	
				50
Notes	Due to the Restatement of Pension Liability, as required by GASB 68, Net Position may be higher than expected. Changes in Net Position due to pension restatement that do not provide or require current financial resources have been removed from the Net Position calculation. This restatement had no material effect on the standard outcome.			
Measure 2b	Debt to Asset Ratio: Total Liabilities divided by Total Assets	Result	Points Possible	Points
Debt to Asset Ratio		Ratio is:	Possible	Earned
	Meets Standard: Debt to Asset Ratio is less than 0.9.	0.52	50	50
	<b>Does Not Meet</b> : Debt to Asset Ratio is between 0.9. and 1.0		30	
	Falls Far Below Standard: Debt to Asset Ratio is greater than 1.0		0	
				50
Notes	Due to the Restatement of Pension Liability, as required by GASB 68, Total Liabilities may be higher than expected. The restatement had no material effect on the standard outcome.			
Maraura 2a	Cook Flow Multi-Very Cook Flow - Very 3 Takel Cook - Very 4 Takel Cook - AND One - Very Cook Flow - Very 3 Takel Cook - Very 4 Takel Cook	Desult	Points	Points
Measure 2c Cash Flow	Cash Flow: Multi-Year Cash Flow = Year 3 Total Cash - Year 1 Total Cash AND One -Year Cash Flow = Year 2 Total Cash - Year 1 Total Cash	Result  Multi-year  Cumulative  is:	Possible	Earned
	Meets Standard: Multi-Year Cumulative Cash Flow is positive and Cash Flow is positive each year OR Multi-Year Cumulative Cash Flow is positive, Cash Flow is positive in one of two years, and Cash Flow in the most recent year is positive. Note: Schools in their fist or second year of operation must have positive cash flow.	See notes	50	50
	Does Not Meet: Multi-Year Cumulative Cash Flow is positive, but trend does not "Meet Standard"		30	
	Falls Far Below Standard: Multi-Year Cumulative Cash Flow is negative.		0	
				50
Notes	This audit represents the school's first operational year. The most recent year's cash flow is positive.			

Measure 2d Debt Service Coverage Ratio	Debt Service Coverage Ratio: (Net Income + Depreciation + Interest Expense)/(Annual Principal, Interest, and Lease Payments)	Result Ratio is:	Points Possible	Points Earned
	Meets Standard: Debt Service Coverage Ratio is equal to or exceeds 1.1		50	
	Does Not Meet: Debt Service Coverage Ratio is less than 1.1	0.52	0	0
			<del>-</del>	0
Notes	Due to the Restatement of Pension Liability, as required by GASB 68, Net Position may be higher than expected. Changes in Net Position due to pension restatement that do not provide or require current financial resources have been removed from the Net Position calculation. This restatement had no material effect on the standard outcome.			

The mission-specific measures below are not part of the school's current performance framework. The outcomes are included here to recognize the school's achievement during the final year during which its previous performance framework applied.

	MISSION-SPECIFIC GOALS			
Measure 1	Is the school helping a high percentage of young students reach proficiency in reading?	Result	Points Possible	Points Earned
	<b>Exceeds Standard:</b> At least 75% of 1st through 8th grade students achieved a 45 SPG or above on the Spring STAR test.	79%	150	150
	<b>Meets Standard:</b> At least 75% of the 1st through 8th grade students achieved a 38 SPG or above on the Spring STAR test.		120	
	<b>Does Not Meet Standard:</b> At least 75% of 1st through 8th grade students achieved a 26 SPG or above on the Spring STAR test.		60	
	<b>Falls Far Below Standard:</b> At least 75% of 1st through 8th grade students achieved a 25 SPG or below on the Spring STAR test.		0	
Notes	AIA will report this data to the PCSC no later than October 15 of each year.			150.00
Measure 2	Is the school helping a high percentage of young students reach proficiency in math?		Points	
		Result	Possible	Points Earned
	Exceeds Standard: At least 75% of 1st through 8th grade students achieved a 45 SPG or above on the Spring STAR test.	Result		Points Earned
	Exceeds Standard: At least 75% of 1st through 8th grade students achieved a 45 SPG or above on the Spring STAR test.  Meets Standard: At least 75% of the 1st through 8th grade students achieved a 38 SPG or above on the Spring STAR test.	Result 81%	Possible	Points Earned
	above on the Spring STAR test.  Meets Standard: At least 75% of the 1st through 8th grade students achieved a 38 SPG or		Possible 150	
	above on the Spring STAR test.  Meets Standard: At least 75% of the 1st through 8th grade students achieved a 38 SPG or above on the Spring STAR test.  Does Not Meet Standard: At least 75% of 1st through 8th grade students achieved a 26 SPG		Possible 150 120	

Measure 3	Is the school helping students increase their pro-social behavior?	Result	Points Possible	Points Earned
	<b>Exceeds Standard:</b> 85%-100% of 4th and 5th grade students who ranked in level 1-4 on the fall benchmark AIMSWEB Prosocial Behavior Scale Social Skills (SSIS) increased by one level or more by the spring benchmark.		100	
	Meets Standard: 75%-84% of 4th and 5th grade students who ranked in level 1-4 on the fall benchmark AIMSWEB Prosocial Behavior Scale Social Skills (SSIS) increased by one level or more by the spring benchmark.		80	
	<b>Does Not Meet Standard:</b> 60%-74% of 4th and 5th grade students who ranked in level 1-4 on the fall benchmark AIMSWEB Prosocial Behavior Scale Social Skills (SSIS) increased by one level or more by the spring benchmark.		40	
	Falls Far Below Standard: 59% or below of 4th and 5th grade students who ranked in level 1-4 on the fall benchmark AIMSWEB Prosocial Behavior Scale Social Skills (SSIS) increased by one level or more by the spring benchmark.	0	0	0 0.00
Notes	AIA will report this data to the PCSC no later than October 15 of each year. Fall 2016 data was not collected, thus the school received a score of zero for this measure.			
Manageme 4	la the cabe of believe Kindersonton through 5th and a students in second civil an account through		Deinte	
Measure 4	Is the school helping Kindergarten through 5th grade students increase civic engagement through service learning projects*?	Result	Points Possible	Points Earned
	<b>Exceeds Standard:</b> 85% to 100% of Kindergarten through 5th grade students scored a 2 or 3 on the Civic Responsibility Level 1 survey tool post-test after participating in a service learning project.		100	
	Meets Standard: 70% to 84% of Kindergarten through 5th grade students scored a 2 or 3 on the Civic Responsibility Level 1 survey tool post-test after participating in a service learning project.		80	
	<b>Does Not Meet Standard:</b> 55% to 69% of Kindergarten through 5th grade students scored a 2 or 3 on the Civic Responsibility Level 1 survey tool post-test after participating in a service learning project.		40	
	Falls Far Below Standard: 54% or less of Kindergarten through 5th grade students scored a 2 or 3 on the Civic Responsibility Level 1 survey tool post-test after participating in a service learning project.	0	0	0
Notes	* All Students K-8 will participate in a service learning project each year. This project will be carefully thought out; students will be involved in the planning and execution of the project. The project will occur over an extended period of time with repeated opportunities for participation and involvement. Selected service learning projects will be appropriate to each age level and will provide long term value to the community. AlA will report this data to the PCSC no later than October 15 of each year. The			0.00

Measure 5	Is the school helping 6th through 8th grade students increase civic engagement through service learning projects*?	Points Result Possible	Points Earned
	<b>Exceeds Standard:</b> At least 85% of 6th through 8th grade students scored a 4 or better on the Civic Responsibility Level 2 survey tool post-test after participating in a service learning project.	100	
	Meets Standard: 70% to 84% of 6th through 8th grade students scored a 4 or better on the Civic Responsibility Level 2 survey tool post-test after participating in a service learning project.	80	
	Does Not Meet Standard: 55% to 69% of 6th through 8th grade students scored a 4 or better on the Civic Responsibility Level 2 survey tool post-test after participating in a service learning project.	40	
	Falls Far Below Standard: 54% or less of 6th through 8th grade students scored a 4 or better on the Civic Responsibility Level 2 survey tool post-test after participating in a service learning project.	0	
Notes	* All Students K-8 will participate in a service learning project each year. This project will be carefully thought out; students will be involved in the planning and execution of the project. The project will occur over an extended period of time with repeated opportunities for participation and involvement. Selected service learning projects will be appropriate to each age level and will provide long term value to the community. AlA will report this data to the PCSC no later than October 15 of each year. The school did not serve middle school students in 2016-17, thus no score was calculated for this measure.		0.00