

SUBJECT

Vision Charter School Annual Update

APPLICABLE STATUTE, RULE, OR POLICY

N/A

BACKGROUND

Vision Charter School (Vision) is a public charter school authorized by the Public Charter School Commission (PCSC) and located in Caldwell since 2007. Vision serves approximately 550 students in grades K-12.

DISCUSSION

Vision will provide an annual update on the status of the school.

Vision continues to produce stellar academic results. Vision's [Star Rating](#) for the 2011-12 school year is 4 out of 5, and the school met [AYP](#). Vision also placed in the top quartile for Excellence and Growth in the State of Idaho, thus qualifying for pay-for-performance funds.

Vision met the Measurable Student Educational Standards (MSES) outlined in the school's charter. MSES 3, 4, and 5 are not measurable, and are therefore excluded from this evaluation.

The school's board continues to function in an effective manner and the school's fiscal stability is apparent. Construction of Vision's permanent facility is underway; the high school building will be ready for occupancy in 2013-2014.

IMPACT

Information item only.

STAFF COMMENTS AND RECOMMENDATIONS

Staff recommends that the PCSC advise the Vision board to review all of the school's MSES and consider making revisions to improve wording and better align targets with the Idaho Five Star Rating System.

COMMISSION ACTION

Any action would be at the discretion of the PCSC.

December 4, 2012

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Idaho Public Charter School Commission Site Visit Report

School	Vision Public Charter School
Address	19291 Ward, Caldwell, ID 83605
Date of Site Visit	October 11, 2012
PCSC Staff Present	Alison Henken, Charter Schools Program Manager
Board Member(s) Interviewed	Lee Hannah, Chair of the Board
Administrator(s) Interviewed	Wendy OldenKamp, Administrator
Business Manager / Clerk Interviewed	Sammy Samuelson, Business Manager
Other Stakeholder(s) Interviewed	None

Board Member(s) Interview

Lee Hannah, Chair of the Vision Charter Board of Directors, took part in the interview. She is a long-term member of the board, and demonstrated an understanding of the mission of the school to provide college preparation with a science and arts focus and develop students into “well-rounded citizen leaders.” She feels that the current administration and staff at Vision carry out the mission well. The school’s strengths include: strong academics, students who are engaged and well-prepared for college, and sound financial practices. The relationship between the administrator and the teachers is positive and appropriate; similarly, she believes that the teachers understand that they are valued by the board. Wendy OldenKamp, the Administrator, has a positive, professional relationship with the board. The board has “absolute faith” in her and are also pleased with the new Vice Principal, who is being mentored by Wendy and will be given increased responsibilities over time. The board is strong and gets along well; while they bring different strengths and views to the table, they respect each other and work through differences of opinion by hearing all voices and coming to a consensus. Board meetings are highly structured and the administrator provides updates about academics at every meeting. The board participates regularly in training; they have a retreat at least once a year and always send members to ISBA events. The board keeps the charter in their binders and refers to it virtually every meeting. All board members were asked to review the charter in its entirety prior to the most recent retreat, which took place in August 2012.

Mrs. Hannah was also able to delineate between the responsibilities of the board and the administrations, stating that the board provides fiscal oversight, strategic planning, and ensures that the school is staying true to the intentions of the charter; the administrator’s role is carry out policies established by the board, fulfill the strategic plan, and oversee academics. When asked if she anticipated any challenges in the next few years, Lee said that she has no significant concerns. In her view, Wendy OldenKamp is incredibly detailed and ensures both strong academics and finances. However, the board is looking to improve their fundraising so they will be prepared to finance the second phase of their building project (phase one is underway for a fall 2013 opening and is already financed). The board is also working on communications, branding, and marketing so they can increase their presence in the community and capitalize on opportunities to make Vision better known.

Finally, when asked whether she feels there are adequate policies in place to ensure sustainability and success in the long-term (even if Wendy or current committed board members are no longer connected to the school), Mrs. Hannah expressed confidence that the board and administrator have put appropriate policies and practices in place to maintain a successful school. They have used their charter as their guide, developed a strategic plan, and regularly update their policies based on the school’s needs and model policies from ISBA.

Administrator(s) Interview

Wendy Oldenkamp participated in the interview. Mrs. Oldenkamp has been the administrator of Vision Charter School since prior to its first year of operation. It is clear that Wendy has a strong understanding of the school's mission and vision and works to ensure it is implemented well. During the formal interview, as well as during informal interactions, Mrs. Oldenkamp spoke about the importance of challenging students academically, preparing them for postsecondary education, and ensuring they are well-rounded citizen leaders.

Mrs. Oldenkamp has a strong relationship with her board; she feels supported and valued and says that the Vision board is responsive and respectful. She also had a clear understanding of the delineation of roles and responsibilities between the board and administrator, and recognized that this division has become clearer and closer to the ideal over time.

Wendy Oldenkamp measures success at Vision Charter School through the measurable educational standards in the charter, state standardized test results, parent surveys, and the school's ability to accomplish the goals they have set in their continuous improvement plan. These goals are set at a very high standard, and the administration, teachers, and other school staff work together to identify and implement the necessary activities to meet them.

When asked about areas of concern, Wendy had none that were significant. Since the school's new building is under construction, she is being thoughtful about ways to minimize the impact on students and their learning, including safety, allergies, sound, etc. Additionally, while not of great concern, the school is in the process of ensuring they are fully prepared for implementation of the Common Core standards. During 2011-2012, staff went through training, and the administration and teachers reviewed the Vision curriculum for alignment. More recently, they have begun the process of understanding and preparing for the transition to the Smarter Balanced Assessment.

Finally, Wendy Oldenkamp expressed confidence in the board's movements towards ensuring that policies and procedures are in place to ensure the school's strong financial and academic results are sustainable. The board has been reviewing their policies as compared to model ISBA policies. They are focused on long-term planning and have encouraged cross-training and mentoring amongst Vision staff to ensure that the school's success is not dependent on any one person.

Business Manager / Clerk Interview

Sammy Samuelson, Business Manager at Vision Charter School, participated in the interview. She is comfortable and confident in the school's financial standing. Per their auditor, they are in the "enviable" state of having a strong carryover and reserves. Sammy credits this to Vision's fiscally responsible and conservative board. On the other hand, the board chair and administrator both spoke of Sammy's strong abilities as Business Manager.

Sammy's approach to budgeting and monitoring expenses includes starting the budget process early, running multi-year scenarios, and building a worst-case scenario budget. Sammy is very detailed in her budgeting and monitoring of finances, and ensures she always knows where the school stands. In regards to the current process of building, per Sammy, the board has planned well and the school is financially prepared of the first phase of building. Even with the costs of construction, she anticipates that Vision will have a significant carryover at the end of the 2012-2013 year.

Documents Review

Finances

The finances through the 2011-2012 year and 2012-2013 year-to-date were reviewed (either prior to or at the site visit). There were no questions regarding the financial documentation. The finances and accounting practices appear to be in order and there are no concerns at this time.

Special Education Files

Two (2) special education files were selected at random for review. The files were organized and documentation was in order. All IEPs were up-to-date, IEP goals appeared to be appropriate, and accommodations pages were completed and included. Initial eligibility documentation and testing instruments were included. Appropriate instruments are being used and administered by a school psychologist. At this time, there are no concerns about the files reviewed or special education programming.

Classroom Observations

Classroom observations demonstrated the implementation of the Vision Charter School's mission and vision. Students were engaged in active, hands-on learning and discussion, and college-level classes were seen in action. There were no significant behavior issues and high quality teaching was taking place. The environment was fun and respectful; students treated each other, the teacher, and the visitor well, and appeared to be enjoying the learning process.

Summary

Strengths

- Strong academics (many hands-on techniques; already implementing Common Core; significant offering of advance and concurrent credit courses; clear connection to science and arts focus)
- Very solid financial situation and practices, even with a new building under construction
- Engaged students
- Consistently strong teaching
- A strong relationship between the board and administration (high respect and trust) and understanding by both board and administrator of the appropriate division of roles
- The continuous improvement plan used by the administrator and board is impressive and demonstrates a high-level of long-term strategic thinking
- The board is focused on long-term planning and is completing policy review to ensure strength and sustainability

Challenges or Areas for Improvement

- MSES could be improved to be aligned with the Idaho Five-Star Rating system

Concerns

The PCSC staff member who conducted the visit has no significant concerns about Vision Charter School at this time.

Possible Charter Violations

There are no apparent charter violations at this time.

Possible Charter Amendments

December 4, 2012

- Updated MSES using Star data is a potential future amendment (Identified by PCSC staff, not the Vision staff or board)

Recommendations

- The desire of the board and administrator to continue to develop, improve, and grow the school is apparent – stick with that mindset and keep up the good work!
- PCSC staff recommends that board and administration consider proposing amendments to the MSES in the charter to better align them with the Five-Star Rating System

* Please Note: PCSC staff member sent this recommendation, along with praise for the many things the school is doing well, in a follow-up e-mail to the school.

Materials or Follow-up Requested of the School

Nothing additional was requested of the school.

December 4, 2012

CHARTER SCHOOL DASHBOARD

Date: 10/29/12

School Name: Vision Charter School

School Address: 19291 Ward Rd. Caldwell, Idaho 83605

School Phone: 208-455-9220

Current School Year: 2012-2013

School Mission: The mission of the Vision Charter School is to provide a classical education to all students in an effort to produce well-educated, respectful citizen leaders.

CHARTER SCHOOL BOARD

Board Member Name	Office and Term	Skill Set(s)	Email	Phone
Lee Hannah	Board Chairman 2012	BSU Professor / Veterinarian	elizabethhannah@boisestate.edu	863-5754
David Snow	Treasurer 2013	Realtor/IT/PR	snowx6@yahoo.com	455-7464
Andy Marshall	Secretary 2013	Enviro Engineer/MBA	amarshall@usecology.com	914-8678
Patricia Walker White	Vice Chairman 2012	Arts Advocate/PR	pkwalkerwhite@msn.com	407-1414
Tracie Wood	At Large 2013	Arts Advocate	tracie8wood@msn.com	453-2781

ENROLLMENT

Grade Level	Current Enrollment	Current ADA	Current Waiting List	Previous Year's Enrollment	Previous Year's ADA
K	24		82	25	
1	26		119	28	
2	29		85	27	
3	28		66	32	
4	32		87	34	
5	65		22	66	
6	68		51	64	
7	64		7	64	
8	62		0	64	
9	59		18	34	
10	31		3	31	
11	29		0	33	
12	34		1	0	
TOTAL	551	1st Reporting Per.	541	502	96%

		97%			
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Student Attrition Rate: 37 students left from the start to the end of the 2011-2012 school year. That is an attrition rate of 7.3%.

Is your school planning to increase or decrease enrollment opportunities for the upcoming school year? Increase
If yes, briefly describe planned enrollment changes, including numbers and grades affected: In the 2013-2014 school year, the new secondary facility will be completed. We will be able to double K-4th grade adding 132 new students. We will continue to have doubled 5th-9th grade classes and anticipate approximately 45 10th graders and a single 11th and 12th grade classes.

STUDENT DEMOGRAPHICS

School Year	Hispanic (# and %)	Asian (# and %)	White (# and %)	Black (# and %)	American Indian (# and %)	LEP (# and %)	FRL (# and %)	Special Education (# and %)
Current	26/5%	11/2%	503/91%	8/1%	2=<1%	0	244/44%	41/7%
Previous	21/4%	12/2%	461/92%	6/1%	1=<1%	0	218/43%	35/7%

FACULTY AND STAFF

Administrator Name(s): Wendy Oldenkamp
Administrator's Hire Date: January 2007
Administrator Email(s): wendyoldenkamp@msn.com
Current Classified Staff (# FTE): 8.35
Classified Attrition Rate: 12% (one moved to Wyoming)
Current Faculty (# FTE): 21.5
Faculty Attrition Rate: 0%

EDUCATIONAL PROGRAM

Did your school make AYP during the last school year? YES!
If no, please specify indicator and status:
If no, please describe plan for addressing need:
Was your school selected to participate in NAEP this year? Yes

REPORTING

Date of last programmatic operations audit? May 2012
Date submitted to authorizer? October 2012
Who performed your most recent programmatic audit? ICSN
Date of most recent fiscal audit? July 2012
Date submitted to authorizer? October 2012

COMMENTS

Please describe any significant changes experienced by your school in the past year:

VCS doubled 5th and added 11th grade for the 2011-2012 school year. The addition of our science lab, lunch room/meeting area, and additional classrooms have been positive! In 2012-2013 we will have 5th-9th doubled and added our first 12th grade class.

Please describe the greatest successes experienced by your school in the past year:

Mr. George was selected as the GIANTS recipient for the state of Idaho! We increased the number of concurrent college courses from three to five. We were rated a 4 Star school in addition to being in the top quartile for all Idaho Schools on the 2011-2012 ISATS for growth and excellence! We carried over in excess of 900k. We broke ground on our permanent secondary building! We have continued to add more" in person" concurrent classes to total 11 courses and one AP course.

Please describe any challenges you anticipate during the upcoming year:

We are graduating our first group of students in addition to building our permanent secondary facility.

Please add any additional information of which you would like to make your authorizer aware :

REQUIRED ATTACHMENTS

- Most recent ISAT and IRI results (as applicable)
- Chart comparing ISAT and IRI scores over the past four years of operation (as applicable)
- Goals attainment report comparing the measurable student educational standards in your charter to actual results.
- Written response to recommendations from most recent programmatic operations audit.
- Most recent parent/stakeholder satisfaction survey results
- Budget actuals for most recent month-end
- Budget estimates for remainder of current year, and fiscal outlook for next year
- Exit interview data for most recent school year

December 4, 2012

VISION CHARTER SCHOOL

Vision Charter School-wide Improvement Plan

2011 – 2012

Wendy Oldenkamp

11/5/2012

Vision Charter School-wide Improvement Plan

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Vision Charter School-wide Improvement Plan

I. ISAT Results

Percentage of Students at Grade Level or Advanced on the ISATS

Subject	Academic Year	3 rd	4 th	5 th	6 th	7 th	8 th	10 th	Overall All students enrolled	Overall Indexed AYP
Language	2012	80	91	86	94	89	95	94	90	94
	2011	78	87	94	89	95	92	76	87	93
	2010	86	88	91	94	88	88	(Note 2)	89	93
	2009	93	97	96	78	72	88		87	(Note 3)
	2008	77	92	67	76	92	(Note 2)		81	
Math	2012	93	97	89	94	92	90	90	92	95
	2011	100	92	94	88	90	94	85	92	96
	2010	97	97	97	97	91	85	(Note 2)	94	96
	2009	96	100	90	90	80	85		90	(Note 3)
	2008	93	96	66	81	84	(Note 2)		84	
Reading	2012	90	88	85	98	98	98	97	94	96
	2011	100	95	97	100	98	100	88	97	98
	2010	97	92	97	100	91	94	(Note 2)	95	97
	2009	100	100	97	90	91	97		96	(Note 3)
	2008	77	93	81	85	88	(Note 2)		87	
Science	2012	(Note 1)	(Note 1)	80	(Note 1)	81	(Note 1)	84	82	(Note 4)
	2011			79		84		76	80	
	2010			69		68		68		
	2009			90		58		74		
	2008			56		64		60		

Note 1: Science testing is not conducted at these grade levels
 Note 2: VCS did not offer these grade levels during these academic years
 Note 3: Indexed AYP had not been implemented at the state level.
 Note 4: Indexing does not apply to Science

Notable ISAT Achievements

- 2011 scores are especially wonderful in light of doubling 4th, 6th, 7th, and adding 10th grade!
- 2012 scores include 5th grade being doubled for the first time.

Vision Charter School-wide Improvement Plan

II. DMA and DWA Results

Percentage of Students at Grade Level or Advanced on the DWA and DMA

	Academic Year	4 th	5 th	6 th	7 th	8 th	9 th
DMA	2010	76	(Note 1)	80	(Note 1)	73	(Note 1)
	2009	78		46		78	
	2008	55		51		(Note 2)	
DWA	2010	(Note 1)	68	(Note 1)	71	(Note 1)	93
	2009		94		71		(Note 2)
	2008		41		59		

Note 1: Testing is not conducted at these grade levels

Note 2: VCS did not offer these grade levels during these academic years

Notable DWA and DMA Achievements

- State average in 2010 DMA 4th grade was 64, 6th was 52, 8th was 49%.
- State average in 2010 DWA 5th grade was 69, 7th 62, 9th was 81%.
- Students who took the DWA as fifth graders and scored 41% at grade level in 2008, scored 71% at grade level as seventh graders in 2010. The seventh graders who scored 59% at grade level in 2008 scored 93% at grade level in 2010! That is improvement!
- Fifty five percent of fourth graders were at grade level on the DWA in 2008 and two years later those kids scored 80% at grade level! Our sixth graders scored 51% at grade level in 2008 and scored 73% at grade level in 2010 as 8th graders!

III. IRI Results

Percentage of Students Proficient or Advanced on the IRI

Subject	Academic Year	K	1st	2nd	3rd	Overall All students enrolled	Overall STATE
IRI	2012	100	84	84	93	90	77
	2011	96	100	93	97	97	75
	2010	90	83	93	88	89	76
	2009	100	100	89	93	96	76
	2008	96	100	89	79	91	73

Notable IRI Achievements

- The state average in 2012 for Kindergarten was 82%, first grade 74%, second grade 72%, and third grade was 76%.

Vision Charter School-wide Improvement Plan

IV. Results on Parent/Student Questionnaire

Percentage of Positive responses on Parent/Student Questionnaire by Question

Question:	Percentage Positive
Q 1: My Child enjoyed being in his/her class this year	99.3
Q 2: My child is treated with respect by his/her teachers	99.2
Q 3: My child feels safe at school	98.6
Q 4: My child gained Language Arts skills this year	98.0
Q 5: My child gained Math knowledge this year	97.3
Q 6: My child gained Science knowledge this year	99.1
Q 7: My child displayed positive work ethics or improved his/her work ethic	98.6
Q 8: My child exhibited honesty this year or improved in exhibiting honesty	99.6
Q 9: My child showed initiative this year or improved in showing initiative	99.0
Q 10: My child demonstrated accepting responsibility	99.1
Q 11: My child is self confident or improved in his/her self confidence	98.7
Q 12: My child seemed engaged in his/her learning experiences	99.1
Q 13: My child's teachers try to make lessons relate to real life	97.3
Q 14: My child's teacher communicated effectively with me	98.7
Q 15: I felt the website, electronic school newsletters, Facebook, and teacher blogs were helpful in keeping me informed about school events and information	96.6

Notable achievements on Parent/Student Survey

- 325 Parent/Student Survey Responses
- Additional probing questions were asked that allowed parents to respond in narrative form.

V. VCS Measureable Goals:

Show improvement or score in the top quartile on standardized tests offered at the national or state level, after a period of two consecutive academic years at Vision Charter School

- Our students scored at the top quartile in Math, Reading, and Language Arts on the ISAT.
- VCS is rated a 4 star school.
- VCS qualified for a full share for Pay for Performance by scoring in the first quartile for Excellence and Growth in the state of Idaho.

Aim for a student absenteeism of less than 4%

- Attendance rates are at 96%

Vision Charter School-wide Improvement Plan

Strive for all students to write, read, compute and solve mathematical problems at grade level

- This is our goal and we continue to make significant movement toward accomplishing this goal.
- Please see scores above.

Samples of each students' work reflects acquired, integrated, extended, refined and meaningful utilization of knowledge

- Portfolios at Student Led Conference

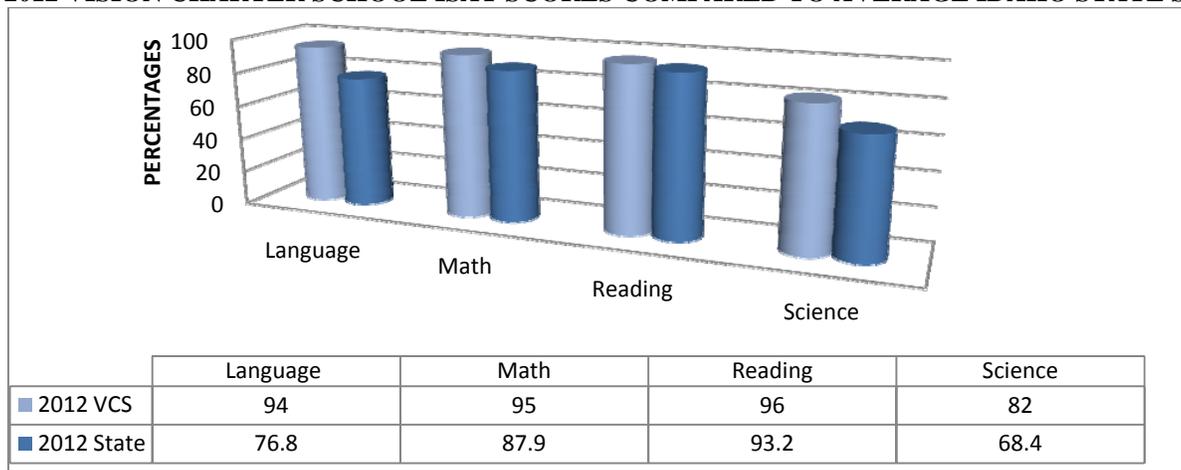
Students will show positive growth on annual parental/student/teacher surveys that address attitudes and habits toward, but not limited to;

Work ethic, honesty, showing initiative, taking and accepting responsibility, and self-confidence.

- Survey scores above.

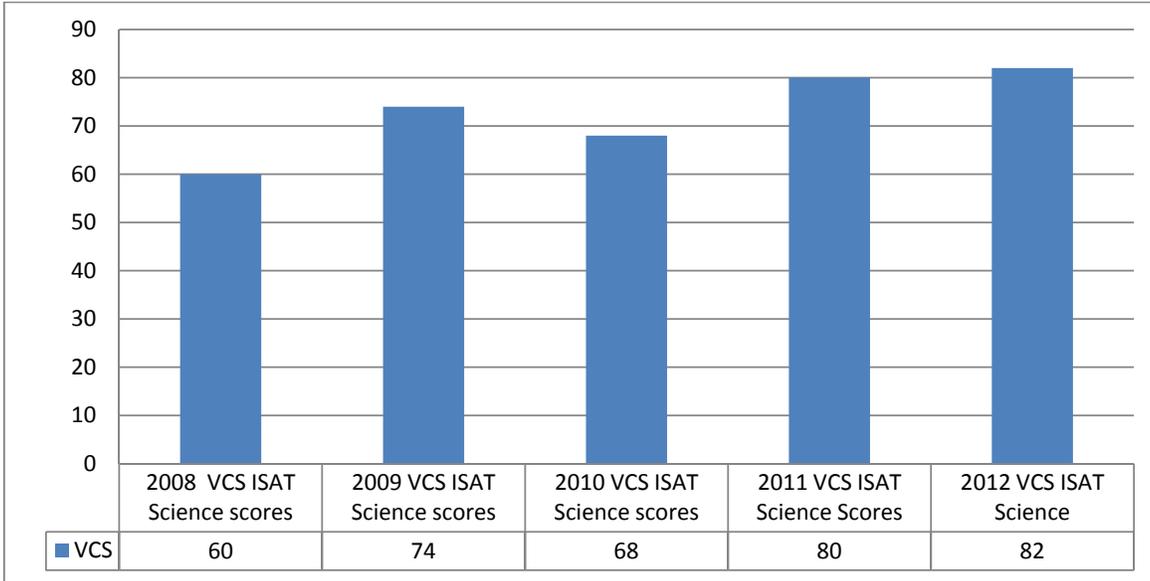
Student assessment evaluation, reported annually, will consist of: a student baseline developed during the first year using testing results; a comparison of annual results with baseline scores to assess progress; grade-level and school composite scores; a graph of annual results showing year-to-year change; a graph of school scores relative to state and national averages;

2012 VISION CHARTER SCHOOL ISAT SCORES COMPARED TO AVERAGE IDAHO STATE SCORES

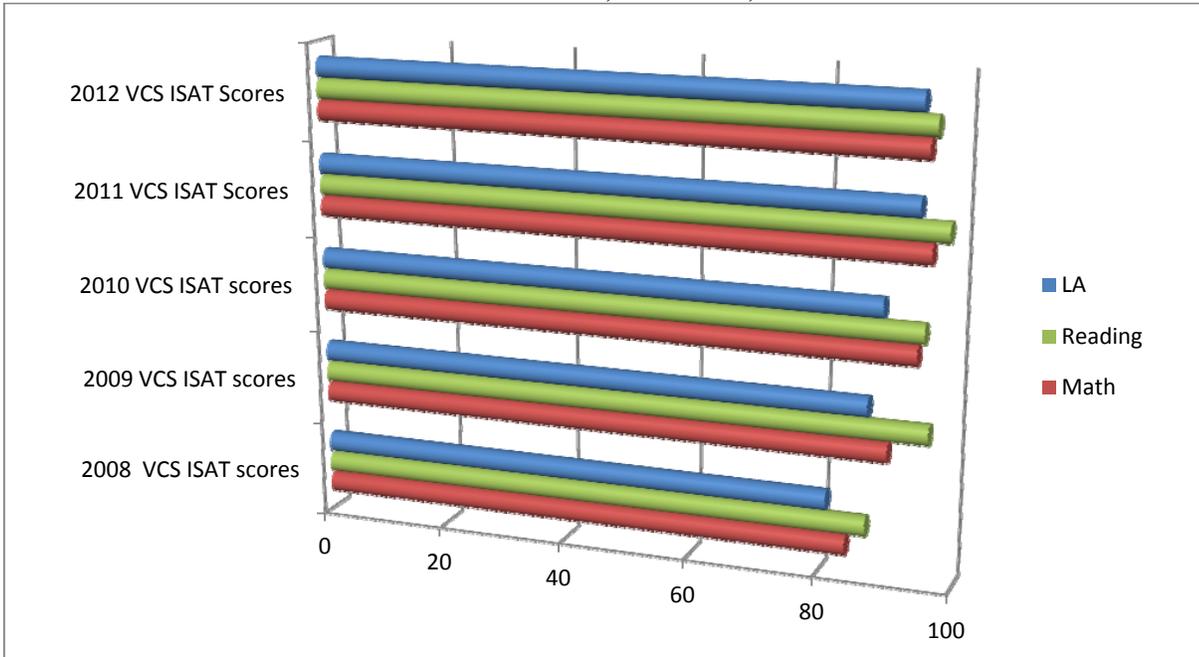


Vision Charter School-wide Improvement Plan

VCS SCIENCE SCORES COMPARED FROM 2008-2012



VISION CHARTER SCHOOL LANGUAGE ARTS, READING, AND MATH SCORES FROM 2008-2012



Vision Charter School-wide Improvement Plan

Student assessment evaluation, reported annually, will consist of a sub-analysis of a variety of variables to identify areas for improvement.

1. Continue to focus on fluency and automaticity in Kindergarten through third grade.
 - Specifically focus on Reading Instruction alignment in K-2nd
 - Collaboration and specific training in Spalding, Shurley, and Research Based Interventions
2. Continue to focus on comprehension in 1st-3rd.
 - Specifically focus on alignment in 1st -3rd with Best Practices and research based interventions
 - Use Corrective Reading for Intensive Intervention, Maximize the Use of Accelerated Reader, McCall Crabs, and Star Tests to guide instruction in Comprehension
3. Develop curriculum for K-12 ELA to align with Common Core Standards and College Readiness.
 - Specific analysis and vertical alignment of curriculum, standards
 - Common Core Standards rewrite
 - CCS assessment alignments
4. Develop curriculum for K-12 Math to align with Common Core Standards and College Readiness.
 - Specific analysis and vertical alignment of curriculum
 - K-3 will focus on aligning instruction and methodologies in math using the recently acquired MTI training including alignment with our charter and CCS.
 - Common Core Standards rewrite in 2012-2013
 - CCS assessment alignments
 - RTI training in Math
5. Increase technology staff development and teacher integration of technology to increase student engagement.
 - Technology training to use SchoolNet, Data Analysis, and Digital supports
 - Technology as a tool to increase engagement, differentiation, and communication
 - Classroom Management with technology and using formative assessments
 - Training in integration of technology tools and software to support academic goals
 - Mimio, Clickers, Laptops, IPADS, digital cameras, Econo, Easy Grade Pro, E-Portfolios
6. Refine and Align Social Studies and Science Curriculum to align with Common Core Standards and National Science Standards.
 - Completion by end of summer 2013
7. Increase 11th grade SAT scores.
 - Before school SAT prep classes through IEN
 - SAT prep included in Advisory and Core 11th/12th classes
 - SAT pre test in fall for 11th graders to focus on areas of weakness- use data to inform instruction
 - PSAT for all 10th graders and encouraged for all 9th
 - Implement a mandatory SAT prep course and College Prep course for all high school tenth grade students starting in 2013-2014

Vision Charter School-wide Improvement Plan

8. Provide staff development in the area of effective classroom management to increase student engagement time in the secondary classrooms.
- Formal Staff Development in effective classroom management and increased engagement
 - Include peer observation, collaboration, mentoring
 - Love and Logic and Character Counts training
 - Behavioral training (PBS) for dealing with students with special needs and anger issues.
 - Counselor involvement in Bullying Prevention and Friendship skills
 - Student Led Conferences and Goal Setting

VI. Programmatic Audit Recommendations

Move forward with annual meeting and election of seated board members who will succeed themselves.

- This was completed in July of 2012.

Formalize the process for appraising the performance of the school administrator.

- The school administrator is being evaluated using the strategic improvement goals. Policy has been adopted regarding these evaluations.
- The board will also consider recommendations forthcoming from the ISBA regarding evaluating charter directors/superintendents.

Continue to identify community stakeholders for potential board members especially one with financial expertise.

- The board is considering assigning the board recruitment task to a committee.

Create a plan for identifying board training needs and orientation of any new board members.

- Board self evaluation and objectives within our strategic plan will guide our plan development.

Continue to engage all your stakeholders as you move forward with building plans and expansion.

- All patrons were invited to the Groundbreaking ceremony. VCS is using the newsletter, facebook, and a project update link to communicate building progress.

Students indicate that they would benefit from additional college fair or other ways to expose them to college choices and career choices.

- All 11th and 12th graders and interested 9th and 10th graders attended a college fair October 30th in Boise.
- All 7th-12th graders use ECIS during advisory. This program exposes them to college and career options in addition to an interest survey that guides future college and career choices.
- VCS has multiple special speakers to expose students to multiple college and career choices starting in 7th grade.
- VCS had a College Week the first week of November.

Explore how you will make the best use of IEN resources and technology funding in Students Come First.

- Students at VCS are currently utilizing the IEN system for SAT and ACT prep classes. We will consider multiple options for the upcoming year.

Vision Charter School-wide Improvement Plan

Continue the development and exploration of ePortfolios along with appraisal of performance.

- We are continuing to use portfolios as part of the Evaluation process.
- Portfolios are being used as one method to evaluate mastery and growth.

Continue to explore additional data system or staffing support to continue to use data to inform practice especially as your school population grows. Evaluate the level of access that students will have to their progress data.

- We are exploring additional data systems such as infinite campus.

Continue annual surveys for stakeholder feedback and consider exploring some issues more deeply. Might consider utilizing outside resource to get a different perspective on stakeholder surveys or to explore more deeply the indicators you are trying to improve.

- The Northwest Accreditation Commission uses “Advance-ed” to survey the students, staff, and parents. We are utilizing this tool in December of 2012.
- The board uses multiple probing questions to gather additional information and feedback.
- The calendar survey explored that issue more deeply and the results were utilized by the calendar committee and the board to develop the new calendar.

Continue to pursue community member for board development.

- The board is developing recruitment plans.

Keep up the outstanding efforts on communication and stakeholder engagement!

Continue opportunities for reflection and feedback as well as data informed decision making.

- Reflection and feedback are formal parts of our evaluation process.
- The staff uses the survey results, state and local results to assist in developing professional growth goals, student goals, professional development needs, and refining instruction.

Develop a guiding document that outlines your five year strategic plan and seeks the input of all stakeholders. Plan time quarterly to review, document progress, and update the full board. Share with all stakeholders.

- The board has completed the strategic plan with timelines spanning over the next four years.
- The board is developing a monthly calendar that will include quarterly reviews and updates of progress on the plan.

Engage in open evaluation processes at all levels –board, director and teachers.

- This will continue.

Keep up the outstanding continuous improvement and growth!

Vision Charter School-wide Improvement Plan

VII. Exit Interview for withdrawals during the 2011-2012 school year:

Transportation	Sports	Discipline or Attendance	Lack of class desired	Friends	Different charter	Did not want Title 1 services	Home School	Total # of Students
<i>16</i>	<i>3</i>	<i>5</i>	<i>1</i>	<i>6</i>	<i>2</i>	<i>2</i>	<i>2</i>	<i>37</i>

1. VCS added an extra bus to offer additional bus stops in our primary attendance areas.
2. VCS has entered into an arrangement with the YMCA to allow Vision Charter School students who are YMCA members to ride over to the YMCA after school daily.
3. VCS has worked with parents to help advertise the need for additional carpooling.
4. VCS partnered with the YMCA to offer a middle and high school swim team.

VISION CHARTER SCHOOL 10/18/12	Proposed (Board Approved Budget for Fiscal Year)	Actual (Through Most Recent Month End)	Projected (Anticipated Year- End Numbers)	Percentage Used (Actual / Proposed)	Notes
REVENUE					
Salary Apportionment	\$1,544,942.56	\$1,544,942.56	\$1,544,942.56	100.00%	
Benefit Apportionment	\$195,040.47	\$195,040.47	\$195,040.47	100.00%	
Entitlement	\$614,293.80	\$586,448.94	\$586,448.94	95.47%	Budgeted Enrollment: 502 Budgeted Units:30.7 Actual: 507 Units: 31.1
State Transportation	\$126,851.00	\$143,592.00	\$143,592.00	113.20%	
Lottery	\$0.00	\$24,544.00	\$24,544.00	#DIV/0!	
Other State Funds (Specify)	\$63,191.00	\$67,423.00	\$67,423.00	106.70%	LEP, Tech Fund, Drivers Ed, Remediation, Staff Dev Funds, IRI, Math and Sci, Extended Year, Sub Reimburse for Staff Dev
Special Ed - Regular	\$62,574.00	\$62,223.00	\$62,223.00	99.44%	*\$351 carryover for 2012-2013
Special Ed - ARRA	\$0.00	\$0.00	\$0.00	#DIV/0!	
Title I	\$61,071.00	\$57,455.00	\$57,455.00	94.08%	* will have a \$3615 carryover for 2012-2013
Federal Title I Funds : ARRA				#DIV/0!	
Medicaid Reimbursement				#DIV/0!	**see other local revenue -- these are our Medicaid Reimbursements
Title IIA	\$17,561.00	\$17,561.00	\$17,561.00	100.00%	
Local Revenue (Specify)	\$558.76	\$3,948.14	\$3,948.14	706.59%	**Medicaid Reimbursement
Federal Startup Grant	\$0.00	\$0.00	\$0.00	#DIV/0!	
Other Grants (Specify)	\$0.00	\$0.00	\$0.00	#DIV/0!	
Fundraising	\$31,800.00	\$39,677.00	\$39,677.00	124.77%	
Interest Earned	\$4,250.00	\$4,182.00	\$4,182.00	98.40%	
Other (Specify)	\$144,745.00	\$155,566.20	\$155,566.20	107.48%	Ed Jobs 40495/ Food Service 30012.15 / F&R Lunch Reimburse 76059.05
Other (Specify)	\$0.00	\$394,500.00	\$394,500.00	#DIV/0!	Proceeds of Debt
TOTAL REVENUE	\$2,866,878.59	\$3,297,103.31	\$3,297,103.31	115.01%	
EXPENDITURES					
100 Salaries					
Teachers	\$807,193.05	\$806,617.69	\$806,617.69	99.93%	
Special Education	\$44,754.00	\$44,754.00	\$44,754.00	100.00%	
Instructional Aides	\$113,132.00	\$108,728.00	\$108,728.00	96.11%	
Classified/Office	\$105,472.00	\$105,472.00	\$105,472.00	100.00%	
Administration	\$87,000.00	\$87,000.00	\$87,000.00	100.00%	
Maintenance	\$14,954.00	\$15,039.00	\$15,039.00	100.57%	
Other (Specify)				#DIV/0!	
Other (Specify)				#DIV/0!	
Total Salaries	\$1,172,505.05	\$1,167,610.69	\$1,167,610.69	99.58%	
200 Employee Benefits					
PERSI/FICA/Benefits	\$413,902.00	\$411,539.00	\$411,539.00	99.43%	
Other (Specify)				#DIV/0!	
Total Benefits	\$413,902.00	\$411,539.00	\$411,539.00	99.43%	
300 Purchased Services					
Management Services	\$0.00	\$0.00	\$0.00	#DIV/0!	
Staff Dev/Title IIA	\$4,779.00	\$4,779.00	\$4,779.00	100.00%	
Legal Pub/Advertising	\$0.00	\$5,624.00	\$5,624.00	#DIV/0!	
Legal Services	\$1,655.00	\$1,654.40	\$1,654.40	99.96%	
Special Education	\$18,057.00	\$19,999.73	\$19,999.73	110.76%	1943
Liability & Property Ins	\$18,114.00	\$18,114.00	\$18,114.00	100.00%	
Substitute Teachers	\$14,700.00	\$14,738.00	\$14,738.00	100.26%	
Board Expenses	\$1,660.00	\$1,660.00	\$1,660.00	100.00%	
Computer Services	\$4,255.00	\$4,254.48	\$4,254.48	99.99%	
Transportation	\$171,033.00	\$171,026.75	\$171,026.75	100.00%	
Travel	\$621.00	\$620.75	\$620.75	99.96%	
Other (Specify)	\$16,665.00	\$16,664.40	\$16,664.40	100.00%	copier use and lease, storage rental, postage machine use and lease, TASC administration fee, fingerprints, membership dues, facilities rentals, AR, counseling, catering for events and audits, brainpop, drivers ed, audit fees, misc, landscaping
Other (Specify)	\$49,540.00	\$54,640.74	\$54,640.74	110.30%	
Total Services	\$301,079.00	\$313,776.25	\$313,776.25	104.22%	
Facilities					
Building Lease	\$0.00	\$0.00	\$0.00	#DIV/0!	
Land Lease	\$0.00	\$0.00	\$0.00	#DIV/0!	

December 4, 2012

CURRENT FISCAL YEAR BUDGET COMPARISON

Modular Lease	\$78,750.00	\$75,851.84	\$75,851.84	96.32%	
Utilities, Phones, Lndscp	\$38,940.00	\$40,135.67	\$40,135.67	37.85%	
Site Preparation	\$265,000.00	\$718,477.17	\$718,477.17	0.63%	
Other (Specify)	\$101,560.00	\$101,332.00	\$101,332.00	4.19%	food services
Other (Specify)				#DIV/0!	
Total Facilities	\$484,250.00	\$935,796.68	\$935,796.68	193.25%	
400 Supplies and Maintenance					
Textbooks	\$3,330.00	\$3,329.35	\$3,329.35	99.98%	
School Supplies	\$59,800.00	\$55,354.91	\$55,354.91	92.57%	
Power School	\$0.00	\$0.00	\$0.00	#DIV/0!	
Custodial Supplies	\$16,211.00	\$15,147.75	\$15,147.75	93.44%	
Other (Specify)	\$16,195.00	\$16,195.00	\$16,195.00	100.00%	Technolgy supply from fund 24562340000C
Other (Specify)	\$10,854.69	\$10,249.99	\$10,249.99	94.43%	contribution/donation expenditures, grounds maintenance supply
Total Supplies	\$106,390.69	\$100,277.00	\$100,277.00	94.25%	
500 Capital Objects					
Furniture	\$9,022.00	\$8,753.95	\$8,753.95	97.03%	
Technical AV Equipment	\$65,783.00	\$63,664.99	\$63,664.99	96.78%	
Other (Specify)	\$650.00	\$647.75	\$647.75	99.65%	Food Services
Other (Specify)				#DIV/0!	
Other (Specify)				#DIV/0!	
Other (Specify)				#DIV/0!	
Total Capital Objects	\$75,455.00	\$73,066.69	\$73,066.69	96.83%	
Debt Service					
Specify	\$157,135.00	\$94,500.00	\$94,500.00	60.14%	Modular Purchase
Specify				#DIV/0!	
Specify				#DIV/0!	
Total Debt Service	\$157,135.00	\$94,500.00	\$94,500.00	60.14%	
Grant Purchases					
Specify				#DIV/0!	
Specify				#DIV/0!	
Specify				#DIV/0!	
Specify				#DIV/0!	
Specify				#DIV/0!	
Total Grant Purchases	\$0.00	\$0.00	\$0.00	#DIV/0!	
Reserve Fund				#DIV/0!	
Building Fund				#DIV/0!	
Total Expenses	\$2,710,716.74	\$3,096,566.31	\$3,096,566.31	114.23%	
Carryover from Previous FY	\$769,113.00	\$769,113.00	\$769,113.00	100.00%	
Reserve/(Deficit)	\$925,274.85	\$969,650.00	\$969,650.00	104.80%	

December 4, 2012

UPCOMING FISCAL YEAR BUDGET COMPARISON

ENTER Vision Charter School AND November 1, 2012 OF COMPLETED TEMPLATE	Proposed Budget	Notes
REVENUE		
Local Revenue	\$2,250.00	
State Revenue		
Entitlement	\$636,898.00	Budgeted on projected enrollemnt of 551 with SPU of 32.32. As of November 2, enrollment is 551 with an estimated SPU of 33.08
Wages		
Administration	\$147,189.08	
Teachers	\$1,236,109.38	
Classified	\$227,125.54	
Medicaid		
Benefit	\$219,262.00	
Transportation	\$120,000.00	
Federal Revenue		
Title I	\$83,522.00	
Special Ed	\$68,584.00	
Title II	\$17,869.00	
Startup Grant	\$0.00	
Other Sources (Specify)	\$20,000.00	
Other Sources (Specify)	\$108,000.00	food services
Other Sources (Specify)		
Total Revenue before holdback	\$2,886,809.00	
PROPOSED HOLDBACK		
		Holdbacks should be estimated at a minimum of 5% - 5.5% for FY 2011.
Teacher Salaries		
Classified Salaries		
Admin Salaries		
Benefits		
Entitlement		
Transportation		
Total Holdback	\$0.00	
Total Revenue after holdback	\$2,886,809.00	
EXPENDITURES		
100 Salaries		
Teachers	\$987,493.00	
Admin	\$95,000.00	
Classified	\$255,786.00	
Special education	\$51,033.00	
Other (Specify)		
Other (Specify)		
Total Salaries	\$1,389,312.00	
200 Benefits		
Benefit Dollars	\$230,373.00	
PERSI/Payroll taxes	\$237,000.00	
Other (Specify)		
Total Benefits	\$467,373.00	
300 Purchased Services		
Transportation	\$200,000.00	
Special Education	\$16,343.00	
Proctor costs		
Legal	\$10,000.00	Legal / Audit Fees
Insurance	\$27,500.00	
Copier Lease	\$3,000.00	
Printer Lease		
Facility Lease	\$34,500.00	
Utilities	\$44,000.00	
Professional Development		
Technology	\$6,000.00	
Management Services	\$0.00	

December 4, 2012

UPCOMING FISCAL YEAR BUDGET COMPARISON

Legal Publications/Advertising	\$5,000.00	
Substitute Teachers	\$20,000.00	
Board Expenses	\$2,000.00	
Other (Specify)	\$55,540.00	misc services \$45000 / grounds maintenance \$10000 / contracted building services \$540
Other (Specify)	\$812,000.00	building maintenance \$32000/ site improvements \$675000 / food service \$105000
Total Purchased Services	\$1,235,883.00	
Supplies & Materials		
Teacher/Classroom	\$27,000.00	
Office	\$35,000.00	
Janitorial	\$17,211.00	
Textbooks	\$8,000.00	
Other (Specify)		
Other (Specify)		
Total Supplies & Materials	\$87,211.00	
Grant Expenditures		
Specify		
Specify		
Specify		
Total Grant Expenditures	\$0.00	
Capital Outlay		
Total Capital Outlay	\$102,000.00	
Debt Retirement		
Total Debt Retirement	\$140,400.00	
Insurance & Judgements		
Total Insurance & Judgements	\$0.00	
Transfers		
Total Transfers	\$0.00	
Contingency Reserve	\$112,366.00	
Building Fund	\$0.00	
Total Expenditures	\$3,534,545.00	
Carryover from Previous FY	\$969,650.00	Reflects projected reserve/(deficit) from "current year" worksheet
Reserve/(Deficit)	\$321,914.00	

December 4, 2012

*** BUDGET REPORT *** VISION CHARTER SCHOOL

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
GENERAL FUND							
100-320000-000-000-0	BUDGET BALANCE CARRY FORWARD	800,000.00CR	0.00	0.00	800,000.00CR	0%	0%
100-415000-000-000-0	EARNINGS ON INVESTMENT	2,250.00CR	258.32CR	797.12CR	1,452.88CR	11%	35%
100-419200-000-000-0	CONTRIBUTIONS/DONATIONS		5,089.77CR	5,089.77CR			
100-419900-000-000-0	OTHER LOCAL REVENUE		0.00	0.00			
100-419900-100-000-0	ATHLETIC FEES		0.00	0.00			
100-431100-000-000-0	STATE SUPPORT	2,247,322.00CR	0.00	1,172,691.00CR	1,074,631.00CR	0%	52%
100-431200-000-000-0	TRANSPORTATION SUPPORT	120,000.00CR	0.00	0.00	120,000.00CR	0%	0%
100-431800-000-000-0	BENEFIT SUPPORT	219,262.00CR	0.00	0.00	219,262.00CR	0%	0%
100-431900-000-000-0	OTHER STATE SUPPORT	20,000.00CR	0.00	0.00	20,000.00CR	0%	0%
100-431900-001-000-0	STATE I R I (READING)		0.00	0.00			
100-431900-003-000-0	STATE ACHIEVEMENT STANDARS IMP		0.00	0.00			
100-445300-000-000-0	SUPLIES - OTHER FEDERAL FUNDS		0.00	0.00			
100-445900-000-000-0	OTHER INDIRECT FEDERAL PROGRAMS		0.00	0.00			
100-445920-000-000-0	Other Fed - Supplies		0.00	0.00			
100-451000-000-000-0	LOAN PROCEEDS		0.00	0.00			
100-460000-000-000-0	TRANSFER FROM OTHER FUNDS		0.00	0.00			
	**TOTAL REVENUE	3,408,834.00CR	5,348.09CR	1,178,577.89CR	2,230,256.11CR	0%	35%

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*** BUDGET REPORT *** VISION CHARTER SCHOOL

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
100-512110-000-000-0	ELEMENTARY TEACHER SALARIES	489,493.00	42,952.71	83,963.43	405,529.57	9%	17%
100-512115-000-000-0	CLASSIFIED STAFF SALARIES	102,186.00	5,510.33	11,095.84	91,090.16	5%	11%
100-512165-000-000-0	ELEMENTARY SUBSTITUTE SALARIES	10,500.00	983.70	1,821.20	8,678.80	9%	17%
100-512210-000-000-0	PERSI BENEFITS	67,000.00	5,224.33	10,267.45	56,732.55	8%	15%
100-512220-000-000-0	FICA/MEDICARE BENEFITS	49,500.00	3,889.00	7,483.01	42,016.99	8%	15%
100-512240-000-000-0	INSURANCE BENEFITS	85,600.00	6,780.26	13,565.54	72,034.46	8%	16%
100-512280-000-000-0	RETIREMENT SICK LEAVE	7,200.00	583.30	1,144.94	6,055.06	8%	16%
100-512300-000-000-0	PURCHASED SERVICES		0.00	0.00			
100-512390-000-000-0	STATE I R I (READING) EXPENSE		0.00	0.00			
100-512400-000-000-0	ELEMENTARY SUPPLIES	15,000.00	6,530.64	7,601.36	7,398.64	44%	51%
100-512410-000-000-0	ELEM TEACHER \$350 SUPPLY FUND		0.00	0.00			
100-512440-000-000-0	ELEMENTARY TEXTBOOKS		0.00	0.00			
100-512500-000-000-0	ELEMENTARY EQUIPMENT PURCHASES		0.00	0.00			
	**TOTAL ELEMENTARY PROGRAM	826,479.00	72,454.27	136,942.77	689,536.23	9%	17%
100-515110-000-000-0	SECONDARY TEACHER SALARIES	482,000.00	39,010.84	76,716.08	405,283.92	8%	16%
100-515115-000-000-0	CLASSIFIED STAFF	44,000.00	2,952.33	8,945.61	35,054.39	7%	20%
100-515165-000-000-0	SUBSTITUTE TEACHER SALARIES	9,500.00	1,007.50	1,299.50	8,200.50	11%	14%
100-515210-000-000-0	PERSI BENEFITS	57,000.00	4,568.06	9,316.40	47,683.60	8%	16%
100-515220-000-000-0	FICA/MEDICARE BENEFITS	42,000.00	3,281.27	6,664.45	35,335.55	8%	16%
100-515240-000-000-0	INSURANCE BENEFITS	67,000.00	5,761.73	11,183.34	55,816.66	9%	17%
100-515280-000-000-0	Retirement Sick Leave	6,056.00	510.00	1,040.14	5,015.86	8%	17%
100-515300-000-000-0	PURCHASED SERVICES/TRAVEL		0.00	0.00			
100-515400-000-000-0	SECONDARY SUPPLIES	20,000.00	3,081.77	4,316.09	15,683.91	15%	22%
100-515410-000-000-0	SEC. TEACHER \$350 SUPPLY FUND		0.00	0.00			
100-515440-000-000-0	SECONDARY TEXTBOOKS		0.00	0.00			
100-515490-000-000-0	ANNUALS - REV LESS EXPENSES		0.00	0.00			
100-515500-000-000-0	SECONDARY EQUIPMENT PURCHASES		0.00	0.00			
	**TOTAL SECONDARY PROGRAM	727,556.00	60,173.50	119,481.61	608,074.39	8%	16%
100-521100-000-000-0	SALARIES-EXCEPTIONAL CHILD		2,068.72	4,168.16			
100-521200-000-000-0	BENEFITS-EXCEPTIONAL CHILD		757.75	1,515.95			
100-521300-000-000-0	PURCHASED SERVICES-EXCEPT CHILD	16,343.00	2,580.01	3,205.51	13,137.49	16%	20%
100-521400-000-000-0	SUPPLIES-EXCEPTIONAL CHILD		0.00	0.00			
	**TOTAL EXCEPT CHILD PROGRAM	16,343.00	5,406.48	8,889.62	7,453.38	33%	54%
100-524400-000-000-0	GIFTED/TALENTED EXPENSES		0.00	0.00			
	**TOTAL GIFTED/TALENTED PROG		0.00	0.00			
100-532100-000-000-0	SALARIES - SCHOOL ACTIVITIES		0.00	0.00			
100-532200-000-000-0	BENEFITS - SCHOOL ACTIVITIES		0.00	0.00			
100-532300-000-000-0	PURCHASED SERV/TRAVEL - SCHOOL ACT		0.00	0.00			
100-532400-000-000-0	SUPPLIES - SCHOOL ACTIVITIES		0.00	0.00			
100-532500-000-000-0	EQUIPMENT - SCHOOL ACTIVITIES		0.00	0.00			
	**TOTAL SCHOOL ACTIVITIES PROG		0.00	0.00			
100-616300-000-000-0	PURCHASED SERVICES-ANCILLARY		0.00	0.00			
	**TOTAL SPECIAL SERVICES		0.00	0.00			
100-621300-000-000-0	DUES, FEES, TRAVEL		0.00	0.00			
100-621320-000-000-0	STAFF DEVELOPMENT		0.00	0.00			
100-621350-000-000-0	MENTOR/CONTRACT SUPPORT		0.00	0.00			
100-621420-000-000-0	STATE ACHIEVEMENT STANDARDS EXP		0.00	0.00			
	**TOTAL INSTRUCTION IMPROVEMENT		0.00	0.00			
100-622100-000-000-0	SALARIES - MEDIA		0.00	0.00			
100-622200-000-000-0	BENEFITS - MEDIA		0.00	0.00			
100-622300-000-000-0	PURCHASED SERVICES - MEDIA		0.00	0.00			
100-622400-000-000-0	BOOKS & SUPPLIES - MEDIA		0.00	0.00			
100-622500-000-000-0	EQUIPMENT - MEDIA		0.00	0.00			
	**TOTAL MEDIA PROGRAM		0.00	0.00			
100-631300-000-000-0	LEGAL FEES - BOARD OF ED		0.00	0.00			
100-631340-000-000-0	AUDIT FEES	7,000.00	2,040.00	2,040.00	4,960.00	29%	29%
100-631390-000-000-0	OTHER EXPENSES - BOARD OF ED		0.00	0.00			
100-631710-000-000-0	INSURANCE / DIRECTORS	4,000.00	0.00	0.00	4,000.00	0%	0%
	**TOTAL BOARD OF EDUCATION	11,000.00	2,040.00	2,040.00	8,960.00	19%	19%
100-632110-000-000-0	SALARIES - ADMINISTRATION	95,000.00	7,916.66	23,749.98	71,250.02	8%	25%
100-632115-000-000-0	SECRETARY/CLERK SALARIES	23,520.00	1,759.33	3,547.78	19,972.22	7%	15%
100-632210-000-000-0	PERSI BENEFITS	12,400.00	1,005.33	2,836.23	9,563.77	8%	23%
100-632220-000-000-0	FICA BENEFITS	9,100.00	703.54	1,838.04	7,261.96	8%	20%
100-632240-000-000-0	INSURANCE BENEFITS	12,000.00	1,003.02	2,564.69	9,435.31	8%	21%
100-632280-000-000-0	RETIREMENT SICK LEAVE BENEFITS	1,400.00	112.24	316.65	1,083.35	8%	23%
100-632310-000-000-0	PURCHASED SERVICES - ADMIN	64,000.00	6,713.93	21,995.66	42,004.34	10%	34%
100-632380-000-000-0	TRAVEL - ADMINISTRATION		0.00	0.00			
100-632400-000-000-0	SUPPLIES - ADMINISTRATION	35,000.00	10,304.62	10,738.01	24,261.99	29%	31%
100-632500-000-000-0	EQUIPMENT - ADMINISTRATION	102,000.00	18,950.91	19,079.99	82,920.01	19%	19%
100-632620-000-000-0	BANK SERVICE CHARGES		0.00	0.00			
	**TOTAL ADMINISTRATION	354,420.00	48,469.58	86,667.03	267,752.97	14%	24%
100-661115-000-000-0	BUILDING CARE SALARIES	24,080.00	2,746.25	5,548.75	18,531.25	11%	23%
100-661200-000-000-0	BENEFITS - BUILDING CARE	10,175.00	993.42	1,997.63	8,177.37	10%	20%

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*** BUDGET REPORT *** VISION CHARTER SCHOOL

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
100-661330-000-000-0	UTILITIES - ELECTRICITY	30,000.00	1,621.01	2,803.99	27,196.01	5%	9%
100-661334-000-000-0	UTILITIES - WATER/SEWER	9,000.00	417.89	829.91	8,170.09	5%	9%
100-661340-000-000-0	UTILITIES - NAT GAS		0.00	0.00			
100-661350-000-000-0	TELEPHONE	3,000.00	243.14	476.74	2,523.26	8%	16%
100-661355-000-000-0	UTILITIES - INTERNET	2,000.00	269.38	534.00	1,466.00	13%	27%
100-661360-000-000-0	BUILDING LEASE	34,500.00	2,873.71	5,707.42	28,792.58	8%	17%
100-661370-000-000-0	PROPERTY LEASE		0.00	0.00			
100-661390-000-000-0	CONTRACTED SERVICES - BUILDINGS	540.00	135.00	135.00	405.00	25%	25%
100-661405-000-000-0	Contributions/Donations		0.00	0.00			
100-661410-000-000-0	CUSTODIAL SUPPLIES	17,211.00	1,903.36	2,194.79	15,016.21	11%	13%
100-661710-000-000-0	WORKERS COMPENSATION INSURANCE	8,000.00	2,430.00	2,430.00	5,570.00	30%	30%
100-661720-000-000-0	PROPERTY/LIABILITY INS	15,500.00	0.00	3,390.50	12,109.50	0%	22%
	**TOTAL BUILDING CARE PROGRAM	154,006.00	13,633.16	26,048.73	127,957.27	9%	17%
100-664320-000-000-0	MAINTENANCE-BUILDING REPAIRS	32,000.00	2,871.32	6,014.61	25,985.39	9%	19%
100-664400-000-000-0	SUPPLIES- SCHOOL BUILD MAINT		0.00	21.27			
100-665410-000-000-0	MAINTENANCE - GROUNDS	10,000.00	706.68	1,615.53	8,384.47	7%	16%
	**TOTAL MAINTENANCE PROGRAM	42,000.00	3,578.00	7,651.41	34,348.59	9%	18%
100-681300-000-000-0	TRANSPORTATION - CONTRACTED	200,000.00	10,027.13	10,027.13	189,972.87	5%	5%
100-681350-000-000-0	FIELD TRIP TRANSPORTION		0.00	0.00			
100-681380-000-000-0	ACTIVITIES TRANSPORTATION		0.00	0.00			
	**TOTAL TRANSPORTATION	200,000.00	10,027.13	10,027.13	189,972.87	5%	5%
100-710200-000-000-0	BENEFITS - FOOD SERVICE		0.00	0.00			
100-710400-000-000-0	OTHER EXPENSES - FOOD SERVICE		0.00	0.00			
100-810300-000-000-0	SITE / SITE IMPROVEMENTS	675,000.00	8,449.39	63,595.27	611,404.73	1%	9%
100-810500-000-000-0	PURCHASE OF PROPERTY		0.00	0.00			
100-911600-000-000-0	LOAN PAYMENT - PRINCIPAL	126,000.00	10,683.05	31,872.23	94,127.77	8%	25%
100-912610-000-000-0	LOAN PAYMENT - INTEREST	14,400.00	980.73	3,119.11	11,280.89	7%	22%
100-920810-000-000-0	TRANSFER TO OTHER FUNDS		0.00	0.00			
100-950000-000-000-0	CONTINGENCY RESERVE	112,366.00	0.00	0.00	112,366.00	0%	0%
	**TOTAL OTHER SERVICES	927,766.00	20,113.17	98,586.61	829,179.39	2%	11%
	***TOTAL EXPENDITURES	3,259,570.00	235,895.29	496,334.91	2,763,235.09	7%	15%

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
	ALBERTSON FOUNDATION GRANT						
231-320000-000-000-0	BUDGET BALANCE CARRY FORWARD	100,000.00CR	0.00	0.00	100,000.00CR	0%	0%
231-415000-000-000-0	EARNINGS ON INVESTMENT		0.00	0.00			
231-419200-000-000-0	REVENUE- ALBERTSON		0.00	0.00			
	**TOTAL REVENUE	100,000.00CR	0.00	0.00	100,000.00CR	0%	0%
231-512300-000-000-0	ELEM PURCHASED SERVICES		0.00	0.00			
231-515300-000-000-0	SEC PURCHASED SERVICES		0.00	0.00			
231-621100-000-000-0	SALARIES		0.00	0.00			
231-621200-000-000-0	BENEFITS		0.00	0.00			
231-621300-000-000-0	BUILDING LEASE		0.00	0.00			
231-621400-000-000-0	SUPPLIES		0.00	0.00			
231-621500-000-000-0	BUILDING PAYMENTS		0.00	0.00			
	***TOTAL EXPENDITURES		0.00	0.00			

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
	SCHOOL BUILDING MAINTENANCE						
240-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
240-437000-000-000-0	LOTTERY FUND		0.00	0.00			
240-460000-000-000-0	TRANSFER FROM OTHER FUNDS		0.00	0.00			
	**TOTAL REVENUE		0.00	0.00			
240-920800-000-000-0	TRANSFER TO OTHER FUNDS		0.00	0.00			
	***TOTAL EXPENDITURES		0.00	0.00			

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
TECHNOLOGY FUND							
245-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
245-439000-000-000-0	REVENUE - TECHNOLOGY		7,345.00CR	7,345.00CR			
	**TOTAL REVENUE		7,345.00CR	7,345.00CR			
SUBSTANCE ABUSE FUND							
246-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
246-439000-000-000-0	REVENUE - STATE DRUG FREE		0.00	0.00			
	**TOTAL REVENUE		0.00	0.00			
TITLE I FUND							
251-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
251-445100-000-000-0	REVENUE - TITLE I	83,522.00CR	0.00	21,445.43CR	62,076.57CR	0%	26%
	**TOTAL REVENUE	83,522.00CR	0.00	21,445.43CR	62,076.57CR	0%	26%
251-512100-000-000-0	SALARIES - TITLE I	62,000.00	3,680.02	11,608.82	50,391.18	6%	19%
251-512200-000-000-0	BENEFITS - TITLE I	21,522.00	1,879.19	5,540.11	15,981.89	9%	26%
251-512300-000-000-0	PURCHASED SERVICES - TITLE I		0.00	0.00			
251-512400-000-000-0	SUPPLIES - TITLE I		0.00	0.00			
251-512500-000-000-0	EQUIPMENT - TITLE I		0.00	0.00			
	**TOTAL EXPENDITURES	83,522.00	5,559.21	17,148.93	66,373.07	7%	21%

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
TITLE VI-B FUND							
257-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
257-445600-000-000-0	REVENUE - TITLE VI-B	68,584.00CR	0.00	14,945.73CR	53,638.27CR	0%	22%
	**TOTAL REVENUE	68,584.00CR	0.00	14,945.73CR	53,638.27CR	0%	22%
=====							
257-512400-000-000-0	SUPPLIES - TITLE VI-B		0.00	0.00			
257-521100-000-000-0	SALARIES - TITLE VI-B	51,033.00	4,788.89	13,271.19	37,761.81	9%	26%
257-521200-000-000-0	BENEFITS - TITLE VI-B	17,551.00	1,458.53	4,206.87	13,344.13	8%	24%
257-521300-000-000-0	PURCHASED SERVICES - TITLE VI-B		0.00	0.00			
257-521500-000-000-0	EQUIPMENT - TITLE VI-B		0.00	0.00			
	**TOTAL EXPENDITURES	68,584.00	6,247.42	17,478.06	51,105.94	9%	25%
=====							
TITLE VI FUND							
261-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
261-445200-000-000-0	REVENUE - TITLE VI		0.00	0.00			
	**TOTAL REVENUE		0.00	0.00			
=====							
261-524100-000-000-0	SALARIES - TITLE VI		0.00	0.00			
261-524200-000-000-0	BENEFITS - TITLE VI		0.00	0.00			
261-524300-000-000-0	PURCHASED SERVICES - TITLE VI		0.00	0.00			
261-524400-000-000-0	SUPPLIES - TITLE V		0.00	0.00			
261-524500-000-000-0	EQUIPMENT - TITLE VI		0.00	0.00			
	**TOTAL EXPENDITURES		0.00	0.00			
=====							
TEACHER IMPROVEMENT FUND							
271-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
271-445900-000-000-0	REVENUE - TEACHER IMPROVEMENT	17,869.00CR	0.00	360.00CR	17,509.00CR	0%	2%
	**TOTAL REVENUE	17,869.00CR	0.00	360.00CR	17,509.00CR	0%	2%
=====							
271-621100-000-000-0	SALARIES - TEACHER IMPROVEMENT	16,000.00	0.00	6,370.00	9,630.00	0%	40%
271-621200-000-000-0	BENEFITS - TEACHER IMPROVEMENT	1,869.00	0.00	1,612.96	256.04	0%	86%
271-621300-000-000-0	PURCHASED SERVICES - TEACH IMPROVE		0.00	0.00			
271-621400-000-000-0	SUPPLIES - TEACHER IMPROVEMENT		0.00	0.00			
271-621500-000-000-0	EQUIPMENT - TEACHER IMPROVEMENT		0.00	0.00			
	**TOTAL EXPENDITURES	17,869.00	0.00	7,982.96	9,886.04	0%	45%
=====							

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
	FEDERAL DRUG FREE FUND						
273-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
273-445900-000-000-0	REVENUE - FED DRUG FREE		0.00	0.00			
	**TOTAL REVENUE		0.00	0.00			
273-611400-000-000-0	EXPENDITURES - FED DRUG FREE		0.00	0.00			
	***TOTAL EXPENDITURES		0.00	0.00			
	CHARTER GRANT						
288-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
288-445900-000-000-0	REVENUE - CHARTER GRANT		0.00	0.00			
	**TOTAL REVENUE		0.00	0.00			
288-632300-000-000-0	PURCHASED SERVICES ADMIN - CHARTER		0.00	0.00			
288-632320-000-000-0	STAFF DEVELOP - ADMIN CH		0.00	0.00			
288-632340-000-000-0	TECHNOLOGY EXP - ADM CH		0.00	0.00			
288-632400-000-000-0	SUPPLIES - ADMIN CHARTER		0.00	0.00			
288-512100-000-000-0	SALARIES - CHARTER GRANT		0.00	0.00			
288-512200-000-000-0	BENEFITS - CHARTER GRANT		0.00	0.00			
288-512300-000-000-0	PURCHASED SERVICES - CHARTER GRANT		0.00	0.00			
288-512320-000-000-0	STAFF DEVELOP - ELEM		0.00	0.00			
288-512400-000-000-0	SUPPLIES - CHARTER GRANT		0.00	0.00			
288-512500-000-000-0	EQUIPMENT - CHARTER GRANT		0.00	0.00			
288-515300-000-000-0	PURCHASED SERVICES - CHARTER GRANT		0.00	0.00			
288-515320-000-000-0	STAFF DEVELOP - SEC. CHARTER		0.00	0.00			
288-515400-000-000-0	SUPPLIES - CHARTER GRANT		0.00	0.00			
288-515500-000-000-0	SEC CHARTER - EQUIPMENT		0.00	0.00			
	***TOTAL EXPENDITURES		0.00	0.00			

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
FOOD SERVICE FUND							
290-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
290-415000-000-000-0	EARNINGS ON INVESTMENT		0.00	0.00			
290-416100-000-000-0	REVENUE - CHILD LUNCHES	44,000.00CR	0.00	0.00	44,000.00CR	0%	0%
290-416200-000-000-0	REVENUE - ADULT LUNCHES		0.00	0.00			
290-416900-000-000-0	OTHER FOOD SALES		0.00	0.00			
290-445500-000-000-0	FOOD SERVICE - STATE REIMB.	64,000.00CR	3,181.27CR	3,181.27CR	60,818.73CR	5%	5%
	**TOTAL REVENUE	108,000.00CR	3,181.27CR	3,181.27CR	104,818.73CR	3%	3%
		=====	=====	=====	=====	=====	=====
290-710100-000-000-0	SALARIES - FOOD SERVICE		0.00	0.00			
290-710200-000-000-0	BENEFITS - FOOD SERVICE		0.00	0.00			
290-710300-000-000-0	PURCHASED SERVICES - FOOD SERVICE	105,000.00	4,246.85	4,546.85	100,453.15	4%	4%
290-710400-000-000-0	FOOD PURCHASES		0.00	0.00			
290-710450-000-000-0	OTHER SUPPLIES - FOOD SERVICE		0.00	0.00			
290-710500-000-000-0	EQUIPMENT - FOOD SERVICE		448.90	448.90			
	***TOTAL EXPENDITURES	105,000.00	4,695.75	4,995.75	100,004.25	4%	5%
		=====	=====	=====	=====	=====	=====

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
	LOTTERY FUND						
425-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
425-439000-000-000-0	REVENUE - LOTTERY FUND		0.00	0.00			
		=====	0.00	0.00	=====	=====	=====
425-664500-000-000-0	EXPENDITURES - LOTTERY FUND		0.00	0.00			
425-920810-000-000-0	Transfer Out		0.00	0.00			
	***TOTAL EXPENDITURES	-----	0.00	0.00	-----	-----	-----
		=====	0.00	0.00	=====	=====	=====

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ACCT #	ACCT NAME	BUDGETED	MTD ACTIVITY	YTD ACTIVITY	BALANCE	MTD%	YTD%
BUILDING MAINTENANCE FUND							
430-320000-000-000-0	BUDGET BALANCE CARRY FORWARD		0.00	0.00			
430-437000-000-000-0	LOTTERY FUNDS		0.00	0.00			
430-460000-000-000-0	TRANSFER FROM OTHER FUNDS		0.00	0.00			
	**TOTAL REVENUE	-----	0.00	0.00	-----	-----	-----
		=====	=====	=====	=====	=====	=====
430-664500-000-000-0	EXPENDITURES-BUILDING MAINTENANCE		0.00	0.00			
	***TOTAL EXPENDITURES	-----	0.00	0.00	-----	-----	-----
		=====	=====	=====	=====	=====	=====

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ACCT #	ACCT NAME	BEG BALANCE	MTD ACTIVITY	YTD BALANCE
GENERAL FUND				
100-111000-000-000-0	PETTY CASH	0.00	0.00	0.00
100-111100-000-000-0	CASH IN BANK - GENERAL FUND	1,552,346.68	231,991.25CR	1,320,355.43
100-111200-000-000-0	Cash in Bank - Money Market Acct	234,914.64	1,444.05	236,358.69
100-111300-000-000-0	Cash in Bank - Money Market Land	0.00	0.00	0.00
100-112100-000-000-0	INVESTMENT-STATE TREASURER	0.00	0.00	0.00
100-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
100-114100-000-000-0	STATE SUPPORT RECEIVABLE	0.00	0.00	0.00
100-114200-000-000-0	PAYROLL ADVANCES	0.00	0.00	0.00
100-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
100-213500-000-000-0	LOANS PAYABLE	0.00	0.00	0.00
100-217100-000-000-0	SALARIES PAYABLE	0.00	0.00	0.00
100-217200-000-000-0	BENEFITS PAYABLE	0.00	0.00	0.00
100-213900-000-000-0	MEDICAID LIABILITY FUND	8,911.66CR	0.00	8,911.66CR
100-221000-000-000-0	DEFERRED REVENUE	0.00	0.00	0.00
100-320100-000-000-0	FUND BALANCE - GENERAL FUND	1,778,349.66CR	230,547.20	1,547,802.46CR
	NET TOTAL	0.00	0.00	0.00
ALBERTSON FOUNDATION GRANT				
231-111100-000-000-0	CASH IN BANK- ALBERTSON	100,000.00	0.00	100,000.00
231-112100-000-000-0	INVESTMENT-STATE TREASURER	0.00	0.00	0.00
231-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
231-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
231-221000-000-000-0	DEFERRED REVENUE - ALBERTSON	0.00	0.00	0.00
231-320100-000-000-0	FUND BALANCE	100,000.00CR	0.00	100,000.00CR
	NET TOTAL	0.00	0.00	0.00
SCHOOL BUILDING MAINTENANCE				
240-111100-000-000-0	CASH IN BANK-SCHOOL BUILDING MAINT	0.00	0.00	0.00
240-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
240-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
240-320100-000-000-0	FUND BALANCE	0.00	0.00	0.00
	NET TOTAL	0.00	0.00	0.00
TECHNOLOGY FUND				
245-111100-000-000-0	CASH IN BANK - TECHNOLOGY	495.03CR	6,849.97	6,354.94
245-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
245-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
245-320100-000-000-0	FUND BALANCE - TECHNOLOGY	495.03	6,849.97CR	6,354.94CR
	NET TOTAL	0.00	0.00	0.00
SUBSTANCE ABUSE FUND				
246-111100-000-000-0	CASH IN BANK - STATE DRUG FREE	0.00	0.00	0.00
246-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
246-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
246-320100-000-000-0	FUND BALANCE - STATE DRUG FREE	0.00	0.00	0.00
	NET TOTAL	0.00	0.00	0.00
TITLE I FUND				
251-111100-000-000-0	CASH IN BANK - TITLE I	5,395.03CR	5,559.21CR	10,954.24CR
251-114000-000-000-0	ACCOUNTS RECEIVABLE	25,060.95	0.00	25,060.95
251-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
251-217100-000-000-0	SALARIES PAYABLE	4,356.00CR	0.00	4,356.00CR
251-217200-000-000-0	BENEFITS PAYABLE	1,838.69CR	0.00	1,838.69CR
251-221000-000-000-0	DEFERRED REVENUE	3,615.52CR	0.00	3,615.52CR
251-320100-000-000-0	FUND BALANCE - TITLE I	9,855.71CR	5,559.21	4,296.50CR
	NET TOTAL	0.00	0.00	0.00
TITLE VI-B FUND				
257-111100-000-000-0	CASH IN BANK - TITLE VI-B	6,254.88CR	6,247.42CR	12,502.30CR
257-114000-000-000-0	ACCOUNTS RECEIVABLE	14,945.73	0.00	14,945.73
257-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
257-217100-000-000-0	SALARIES PAYABLE	3,693.41CR	0.00	3,693.41CR
257-217200-000-000-0	Benefits Payable	1,282.35CR	0.00	1,282.35CR
257-221000-000-000-0	DEFERRED REVENUE	0.00	0.00	0.00
257-320100-000-000-0	FUND BALANCE - TITLE VI-B	3,715.09CR	6,247.42	2,532.33
	NET TOTAL	0.00	0.00	0.00
TITLE VI FUND				
261-111100-000-000-0	CASH IN BANK - TITLE VI	0.00	0.00	0.00
261-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00

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ACCT #	ACCT NAME	BEG BALANCE	MTD ACTIVITY	YTD BALANCE
261-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
261-320100-000-000-0	FUND BALANCE - TITLE VI	0.00	0.00	0.00
		-----	-----	-----
	NET TOTAL	0.00	0.00	0.00
		=====	=====	=====
	TEACHER IMPROVEMENT FUND			
271-111100-000-000-0	CASH IN BANK - NCLB TEACHER IMP	7,616.59CR	0.00	7,616.59CR
271-114000-000-000-0	ACCOUNTS RECEIVABLE	360.00	0.00	360.00
271-213000-000-000-0	ACCOUNTS PAYABLE	141.37CR	0.00	141.37CR
271-221000-000-000-0	DEFERRED REVENUE-NCLB TEACHER IMP	225.00CR	0.00	225.00CR
271-320100-000-000-0	FUND BALANCE - NCLB TEACHER IMP	7,622.96	0.00	7,622.96
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	NET TOTAL	0.00	0.00	0.00
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	FEDERAL DRUG FREE FUND			
273-111100-000-000-0	CASH IN BANK - FEDERAL DRUG FREE	0.00	0.00	0.00
273-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
273-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
273-320100-000-000-0	FUND BALANCE - FEDERAL DRUG FREE	0.00	0.00	0.00
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	NET TOTAL	0.00	0.00	0.00
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	CHARTER GRANT			
288-111100-000-000-0	CASH IN BANK - CHARTER GRANT	0.00	0.00	0.00
288-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
288-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
288-217100-000-000-0	Salaries Payable	0.00	0.00	0.00
288-217200-000-000-0	Benefits Payable	0.00	0.00	0.00
288-221000-000-000-0	DEFERRED REVENUE	0.00	0.00	0.00
288-320100-000-000-0	FUND BALANCE - CHARTER GRANT	0.00	0.00	0.00
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	NET TOTAL	0.00	0.00	0.00
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	FOOD SERVICE FUND			
290-111100-000-000-0	CASH IN BANK - FOOD SERVICE	3,790.85	1,514.48CR	2,276.37
290-111500-000-000-0	FOOD SERVICE LUNCH DEPOSIT ACCT	0.00	0.00	0.00
290-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
290-217100-000-000-0	SALARIES PAYABLE	0.00	0.00	0.00
290-217200-000-000-0	BENEFITS PAYABLE	0.00	0.00	0.00
290-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
290-320100-000-000-0	FUND BALANCE - FOOD SERVICE	3,790.85CR	1,514.48	2,276.37CR
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	NET TOTAL	0.00	0.00	0.00
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	LOTTERY FUND			
425-111100-000-000-0	CASH IN BANK - LOTTERY FUND	0.00	0.00	0.00
425-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
425-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
425-320100-000-000-0	FUND BALANCE - LOTTERY FUND	0.00	0.00	0.00
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	NET TOTAL	0.00	0.00	0.00
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	BUILDING MAINTENANCE FUND			
430-111100-000-000-0	CASH IN BANK-BUILDING MAINTENANCE	0.00	0.00	0.00
430-114000-000-000-0	ACCOUNTS RECEIVABLE	0.00	0.00	0.00
430-213000-000-000-0	ACCOUNTS PAYABLE	0.00	0.00	0.00
430-320100-000-000-0	FUND BALANCE	0.00	0.00	0.00
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	NET TOTAL	0.00	0.00	0.00
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